

FY26 Municipal Operating Budget Draft V1

Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION						
COMPENSATION						
01-05 FICA/MED	0.00	0.00	1,762.02	3,000.00	3,000.00	2,097.47
Moved to new Division 10-14						
01-06 HEALTH INSURANCE	256,000.00	256,000.00	93,171.36	208,393.00	189,448.00	181,015.29
Estimated 12% increase Jan-Jun 2026						
01-07 LIFE INSURANCE	460.00	460.00	953.96	385.00	385.00	1,394.27
Non medical covered employees. Estimated 4% increase Jan-Jun 2026						
01-08 ICMA	0.00	0.00	2,393.23	0.00	0.00	3,803.48
01-10 ELECTIONS	0.00	0.00	34,864.06	36,268.00	35,206.00	18,123.29
Moved to new division 10-14						
COMPENSATION	256,460.00	256,460.00	133,144.63	248,046.00	228,039.00	206,433.80
MILEAGE						
02-04 MILEAGE	0.00	0.00	360.00	528.00	528.00	7.49
MILEAGE	0.00	0.00	360.00	528.00	528.00	7.49
DUES						
03-01 MEMBERSHIPS	400.00	400.00	444.37	755.00	695.00	580.21
Sam's Club, Amazon Prime, BACTS						
03-02 CHAMBER OF COMMERCE	400.00	400.00	0.00	300.00	300.00	720.00
03-03 MAINE MUNICIPAL ASSOCIATION	8,400.00	8,400.00	0.00	6,930.00	6,930.00	7,455.00
DUES	9,200.00	9,200.00	444.37	7,985.00	7,925.00	8,755.21
PROJECTS						
04-03 TAX BILLS	4,500.00	5,000.00	3,356.59	4,940.00	4,220.00	3,180.23
04-04 TOWN REPORT	2,500.00	2,500.00	425.74	1,900.00	1,300.00	0.00
PROJECTS	7,000.00	7,500.00	3,782.33	6,840.00	5,520.00	3,180.23
STAFF						
05-01 TRAINING/WORKSHOPS	0.00	0.00	590.00	640.00	640.00	125.00
Moved to 10-07 and 10-03						

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION CONT'D						
STAFF	0.00	0.00	590.00	640.00	640.00	125.00
SUPPLIES						
10-02 POSTAGE	14,000.00	14,000.00	9,049.78	13,500.00	13,500.00	7,100.00
Tax Bill, Assessor Notice, Administrative						
10-06 PERIODICALS/BOOKS	310.00	310.00	0.00	310.00	310.00	0.00
10-08 CLEANING SUPPLIES	0.00	0.00	0.00	0.00	0.00	17.39
SUPPLIES	14,310.00	14,310.00	9,049.78	13,810.00	13,810.00	7,117.39
REPAIRS/MAINTENANCE						
12-01 COMPUTER REPAIR/MAINTENANCE	3,000.00	3,000.00	0.00	5,000.00	3,500.00	904.44
REPAIRS/MAINTENANCE	3,000.00	3,000.00	0.00	5,000.00	3,500.00	904.44
RENTALS/LICENSES						
14-01 EQUIPMENT RENTALS	6,000.00	6,000.00	4,352.68	6,000.00	4,725.00	5,295.67
Copier, Postage Machine, Copier Overage Fee, Pole Rental,						
14-03 COMPUTER SOFTWARE LICENSE	45,000.00	45,000.00	83,258.52	124,250.00	119,250.00	149,091.53
TRIO, Web Host, Adobe. Moved SJ Rollins to 10-01-20-36						
RENTALS/LICENSES	51,000.00	51,000.00	87,611.20	130,250.00	123,975.00	154,387.20
INSURANCES						
15-01 GENERAL LIABILITY	45,000.00	45,000.00	8,846.00	6,235.00	6,235.00	7,626.00
Consolidated all P&C insurance to one line from all departments						
15-02 WORKERS COMPENSATION	57,000.00	57,000.00	32,345.81	43,677.00	43,677.00	56,006.13
15-03 PUBLIC OFFICIALS LIABILITY	0.00	0.00	6,696.00	6,458.00	6,458.00	6,756.00
15-08 CRIME	0.00	0.00	791.00	791.00	791.00	791.00

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION CONT'D						
15-11 PAID FAMILY MED LV EMPLOYER	14,000.00	14,000.00	1,112.44	0.00	0.00	0.00
INSURANCES	116,000.00	116,000.00	49,791.25	57,161.00	57,161.00	71,179.13
SERVICES						
20-01 LEGAL SERVICES	45,000.00	75,000.00	12,103.00	25,000.00	20,000.00	48,183.70
20-02 AUDIT SERVICES	35,000.00	60,000.00	25,814.34	24,000.00	24,000.00	12,099.31
20-03 ADVERTISING CONTRACT	9,000.00	9,000.00	3,192.16	9,120.00	9,120.00	5,382.45
20-05 REGISTRY OF DEEDS/DISCHARGES	4,500.00	4,500.00	2,735.25	6,505.00	6,505.00	3,222.75
20-36 IT SERVICES	85,000.00	85,000.00	0.00	0.00	0.00	0.00
SJ Rollins						
SERVICES	178,500.00	233,500.00	43,844.75	64,625.00	59,625.00	68,888.21
ADMINISTRATION	635,470.00	690,970.00	328,618.31	534,885.00	500,723.00	520,978.10

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-02 GENERAL GOVERNMENT / TOWN MANAGER						
COMPENSATION						
01-01 SALARIES	120,000.00	120,000.00	64,641.60	135,600.00	130,000.00	127,870.64
Moved 0.5 FTE to 11-01						
01-05 FICA/MED	9,180.00	9,180.00	4,579.56	10,577.00	10,140.00	9,476.80
01-08 ICMA	10,800.00	10,800.00	5,618.12	12,068.00	11,570.00	11,414.46
COMPENSATION	139,980.00	139,980.00	74,839.28	158,245.00	151,710.00	148,761.90
MILEAGE						
02-01 TRAINING/SEMINAR	3,000.00	6,000.00	0.00	0.00	0.00	0.00
Trainings. (ICMA annual conf \$3000 wish list)						
02-04 MILEAGE	1,600.00	2,000.00	467.04	1,500.00	3,600.00	788.04
MILEAGE	4,600.00	8,000.00	467.04	1,500.00	3,600.00	788.04
DUES						
03-01 MEMBERSHIPS	1,100.00	1,100.00	30.00	250.00	170.00	0.00
ICMA, MTCMA, MMTCTA, MLGHRA						
DUES	1,100.00	1,100.00	30.00	250.00	170.00	0.00
STAFF						
05-02 MANAGER ALLOCATION	2,000.00	2,500.00	1,771.63	2,500.00	2,500.00	2,483.62
Employee Recognition and Allocation						
STAFF	2,000.00	2,500.00	1,771.63	2,500.00	2,500.00	2,483.62
UTILITIES						
06-04 CELL PHONES	900.00	900.00	287.31	900.00	660.00	1,113.77
UTILITIES	900.00	900.00	287.31	900.00	660.00	1,113.77
SUPPLIES						
10-22 SMALL TOOLS/EQUIPMENT	400.00	400.00	0.00	0.00	0.00	0.00
SUPPLIES	400.00	400.00	0.00	0.00	0.00	0.00
TOWN MANAGER	148,980.00	152,880.00	77,395.26	163,395.00	158,640.00	153,147.33

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-03 GENERAL GOVERNMENT / TOWN CLERK						
COMPENSATION						
01-01 SALARIES	91,050.00	91,050.00	53,875.20	87,550.00	85,000.00	84,480.01
01-05 FICA/MED	6,966.00	6,966.00	3,798.77	6,829.00	6,630.00	5,951.44
01-08 ICMA	8,195.00	8,195.00	4,740.96	7,792.00	7,565.00	7,518.62
COMPENSATION	106,211.00	106,211.00	62,414.93	102,171.00	99,195.00	97,950.07
MILEAGE						
02-04 MILEAGE	100.00	100.00	0.00	370.00	370.00	202.33
MILEAGE	100.00	100.00	0.00	370.00	370.00	202.33
DUES						
03-01 MEMBERSHIPS	100.00	100.00	0.00	0.00	0.00	0.00
DUES	100.00	100.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	300.00	300.00	120.00	0.00	0.00	0.00
STAFF	300.00	300.00	120.00	0.00	0.00	0.00
UTILITIES						
06-04 CELL PHONES	900.00	900.00	0.00	900.00	0.00	0.00
UTILITIES	900.00	900.00	0.00	900.00	0.00	0.00
TOWN CLERK	107,611.00	107,611.00	62,534.93	103,441.00	99,565.00	98,152.40

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-04 GENERAL GOVERNMENT / FINANCE DIRECTOR						
COMPENSATION						
01-01 SALARIES	88,410.00	88,410.00	57,089.82	95,000.00	87,000.00	86,615.60
01-02 FULL-TIME	73,317.00	73,317.00	43,072.01	70,000.00	59,842.00	63,482.31
01-05 FICA/MED	12,373.00	12,373.00	7,161.59	12,870.00	11,454.00	10,993.39
01-08 ICMA	14,556.00	14,556.00	9,308.38	14,685.00	13,069.00	17,767.56
COMPENSATION	188,656.00	188,656.00	116,631.80	192,555.00	171,365.00	178,858.86
MILEAGE						
02-04 MILEAGE	500.00	500.00	247.77	534.00	534.00	332.17
MILEAGE	500.00	500.00	247.77	534.00	534.00	332.17
DUES						
03-01 MEMBERSHIPS	200.00	200.00	30.00	240.00	240.00	0.00
DUES	200.00	200.00	30.00	240.00	240.00	0.00
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	500.00	500.00	85.00	500.00	500.00	0.00
STAFF	500.00	500.00	85.00	500.00	500.00	0.00
UTILITIES						
06-04 CELL PHONES	1,800.00	1,800.00	750.00	1,800.00	1,320.00	1,320.00
UTILITIES	1,800.00	1,800.00	750.00	1,800.00	1,320.00	1,320.00
RENTALS/LICENSES						
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
FINANCE DIRECTOR	191,656.00	191,656.00	117,744.57	195,629.00	173,959.00	180,511.03

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-05 GENERAL GOVERNMENT / ASSESSOR						
COMPENSATION						
01-01 SALARIES	82,000.00	82,000.00	43,318.39	77,250.00	57,740.00	67,407.62
01-02 FULL-TIME	54,080.00	54,080.00	0.00	0.00	0.00	0.00
01-03 PART-TIME	0.00	0.00	17,553.79	60,255.00	52,749.00	55,131.60
01-05 FICA/MED	10,410.00	10,410.00	4,335.41	8,877.00	8,618.00	8,868.73
01-08 ICMA	12,406.00	12,406.00	5,452.05	12,238.00	9,834.00	6,582.87
COMPENSATION	158,896.00	158,896.00	70,659.64	158,620.00	128,941.00	137,990.82
MILEAGE						
02-04 MILEAGE	1,000.00	2,000.00	628.46	1,000.00	1,000.00	307.78
MILEAGE	1,000.00	2,000.00	628.46	1,000.00	1,000.00	307.78
DUES						
03-01 MEMBERSHIPS	400.00	400.00	110.00	170.00	170.00	110.00
DUES	400.00	400.00	110.00	170.00	170.00	110.00
PROJECTS						
04-02 MAPS	0.00	500.00	0.00	500.00	500.00	0.00
PROJECTS	0.00	500.00	0.00	500.00	500.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	1,200.00	1,200.00	660.00	1,200.00	1,200.00	865.00
STAFF	1,200.00	1,200.00	660.00	1,200.00	1,200.00	865.00
UTILITIES						
06-04 CELL PHONES	1,800.00	1,800.00	600.00	1,800.00	960.00	960.00
UTILITIES	1,800.00	1,800.00	600.00	1,800.00	960.00	960.00
SUPPLIES						
10-01 OFFICE SUPPLIES	2,000.00	4,000.00	1,055.08	2,700.00	6,200.00	4,913.03
SUPPLIES	2,000.00	4,000.00	1,055.08	2,700.00	6,200.00	4,913.03
ASSESSOR	165,296.00	168,796.00	73,713.18	165,990.00	138,971.00	145,146.63

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-06 GENERAL GOVERNMENT / CODE ENFORCEMENT						
COMPENSATION						
01-02 FULL-TIME	84,214.00	84,214.00	49,830.40	80,983.00	78,624.00	78,480.00
01-05 FICA/MED	6,443.00	6,443.00	3,702.71	6,317.00	6,133.00	5,921.05
01-08 ICMA	7,580.00	7,580.00	4,590.45	7,207.00	6,998.00	8,274.42
COMPENSATION	98,237.00	98,237.00	58,123.56	94,507.00	91,755.00	92,675.47
MILEAGE						
02-04 MILEAGE	2,000.00	2,000.00	1,359.92	2,250.00	1,500.00	1,386.71
MILEAGE	2,000.00	2,000.00	1,359.92	2,250.00	1,500.00	1,386.71
DUES						
03-01 MEMBERSHIPS	500.00	600.00	0.00	0.00	0.00	0.00
DUES	500.00	600.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	500.00	500.00	4,448.91	4,750.00	5,400.00	5,330.66
STAFF	500.00	500.00	4,448.91	4,750.00	5,400.00	5,330.66
UTILITIES						
06-04 CELL PHONES	900.00	900.00	450.00	900.00	660.00	660.00
UTILITIES	900.00	900.00	450.00	900.00	660.00	660.00
SUPPLIES						
10-01 OFFICE SUPPLIES	2,000.00	2,500.00	0.00	0.00	0.00	0.00
SUPPLIES	2,000.00	2,500.00	0.00	0.00	0.00	0.00
RENTALS/LICENSES						
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00
CODE ENFORCEMENT	104,137.00	104,737.00	64,382.39	102,407.00	99,315.00	100,052.84

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-07 GENERAL GOVERNMENT / ASSISTANT CLERKS						
COMPENSATION						
01-02 FULL-TIME 3 staff	148,834.00	148,834.00	87,972.86	139,900.00	135,825.00	133,807.12
01-05 FICA/MED	11,386.00	11,386.00	6,457.87	10,912.00	10,594.00	9,781.57
01-08 ICMA	13,396.00	13,396.00	5,880.39	14,815.00	14,815.00	12,469.59
COMPENSATION	173,616.00	173,616.00	100,311.12	165,627.00	161,234.00	156,058.28
MILEAGE						
02-04 MILEAGE	400.00	400.00	0.00	0.00	0.00	0.00
MILEAGE	400.00	400.00	0.00	0.00	0.00	0.00
DUES						
03-01 MEMBERSHIPS	300.00	300.00	0.00	0.00	0.00	0.00
DUES	300.00	300.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	1,000.00	1,000.00	0.00	0.00	0.00	0.00
STAFF	1,000.00	1,000.00	0.00	0.00	0.00	0.00
SUPPLIES						
SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00
ASSISTANT CLERKS	175,316.00	175,316.00	100,311.12	165,627.00	161,234.00	156,058.28

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-08 GENERAL GOVERNMENT / MUNICIPAL BUILDING						
COMPENSATION						
01-05 FICA/MED	383.00	383.00	168.00	0.00	0.00	297.32
COMPENSATION	383.00	383.00	168.00	0.00	0.00	297.32
STAFF						
05-01 TRAINING/WORKSHOPS	0.00	0.00	0.00	0.00	0.00	156.92
STAFF	0.00	0.00	0.00	0.00	0.00	156.92
UTILITIES						
06-01 ELECTRICITY	15,000.00	30,000.00	3,665.43	13,900.00	12,144.00	7,232.09
06-03 TELEPHONES	5,500.00	6,500.00	2,094.45	5,200.00	5,200.00	3,599.74
06-05 HEATING OIL	11,000.00	12,000.00	2,215.25	10,000.00	10,000.00	3,823.54
UTILITIES	31,500.00	48,500.00	7,975.13	29,100.00	27,344.00	14,655.37
SUPPLIES						
10-04 MAINTENANCE SUPPLIES	4,000.00	4,000.00	11,368.10	3,000.00	3,000.00	7,661.37
10-08 CLEANING SUPPLIES	800.00	800.00	564.17	600.00	600.00	501.10
SUPPLIES	4,800.00	4,800.00	11,932.27	3,600.00	3,600.00	8,162.47
INSURANCES						
15-04 PROPERTY	0.00	0.00	2,511.00	2,344.00	2,344.00	2,033.00
INSURANCES	0.00	0.00	2,511.00	2,344.00	2,344.00	2,033.00
SERVICES						
20-26 CLEANING	5,000.00	5,000.00	3,008.70	4,800.00	0.00	4,059.90
SERVICES	5,000.00	5,000.00	3,008.70	4,800.00	0.00	4,059.90
MUNICIPAL BUILDING	41,683.00	58,683.00	25,595.10	39,844.00	33,288.00	29,364.98

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-09 GENERAL GOVERNMENT / TOWN OFFICE						
SUPPLIES						
10-01 OFFICE SUPPLIES	12,000.00	12,000.00	6,928.32	10,000.00	12,000.00	10,732.09
10-03 COMPUTER SUPPLIES	200.00	200.00	211.97	500.00	500.00	86.97
10-22 SMALL TOOLS/EQUIPMENT	0.00	1,000.00	0.00	1,000.00	1,000.00	577.80
SUPPLIES	12,200.00	13,200.00	7,140.29	11,500.00	13,500.00	11,396.86
TOWN OFFICE	12,200.00	13,200.00	7,140.29	11,500.00	13,500.00	11,396.86

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-10 GENERAL GOVERNMENT / TOWN COUNCIL						
COMPENSATION						
01-04 STIPENDS	10,850.00	10,850.00	5,425.00	10,850.00	10,850.00	10,850.00
\$1500 x7, Chair +250, Vice +\$100						
01-05 FICA/MED	831.00	831.00	415.04	846.00	846.00	830.08
COMPENSATION	11,681.00	11,681.00	5,840.04	11,696.00	11,696.00	11,680.08
PROJECTS						
04-01 COUNCIL PROJECTS	2,000.00	2,000.00	1,835.18	2,000.00	2,000.00	1,992.00
PROJECTS	2,000.00	2,000.00	1,835.18	2,000.00	2,000.00	1,992.00
STAFF						
STAFF	0.00	0.00	0.00	0.00	0.00	0.00
TOWN COUNCIL	13,681.00	13,681.00	7,675.22	13,696.00	13,696.00	13,672.08

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	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-11 GENERAL GOVERNMENT / TOWN BOARDS						
COMPENSATION						
01-03 PART-TIME	2,000.00	2,000.00	366.82	2,000.00	2,000.00	302.51
Planning Board Secretary (Staff)						
01-04 STIPENDS	2,128.00	2,128.00	1,056.80	2,128.00	2,128.00	2,113.60
PB \$51/qtr *7 // ZBA \$35*5 per meeting (4)						
01-05 FICA/MED	700.00	700.00	314.14	722.00	722.00	548.88
01-09 MPERS	180.00	180.00	0.00	0.00	0.00	0.00
COMPENSATION	5,008.00	5,008.00	1,737.76	4,850.00	4,850.00	2,964.99
PROJECTS						
04-02 MAPS	5,500.00	5,500.00	2,706.25	5,500.00	5,500.00	4,775.00
Staff Part time 250 hrs * \$20, Printing Maps \$500						
PROJECTS	5,500.00	5,500.00	2,706.25	5,500.00	5,500.00	4,775.00
STAFF						
05-01 TRAINING/WORKSHOPS	280.00	280.00	0.00	210.00	210.00	100.00
STAFF	280.00	280.00	0.00	210.00	210.00	100.00
SUPPLIES						
SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
TOWN BOARDS	10,788.00	10,788.00	4,444.01	10,560.00	10,560.00	7,839.99

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-13 GENERAL GOVERNMENT / TOWN EXPENSES						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
PROJECTS						
04-05 HERMON CONNECTION	20,000.00	25,000.00	7,580.43	18,000.00	18,000.00	16,120.95
PROJECTS	20,000.00	25,000.00	7,580.43	18,000.00	18,000.00	16,120.95
STAFF						
STAFF	0.00	0.00	0.00	0.00	0.00	0.00
MISCELLANEOUS CHARGES						
MISCELLANEOUS CHARGES	0.00	0.00	0.00	0.00	0.00	0.00
TOWN EXPENSES	20,000.00	25,000.00	7,580.43	18,000.00	18,000.00	16,120.95

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 10-14 GENERAL GOVERNMENT / ELECTIONS						
COMPENSATION						
01-05 FICA/MED	2,500.00	2,500.00	0.00	0.00	0.00	0.00
01-10 ELECTIONS	24,100.00	24,100.00	0.00	0.00	0.00	0.00
01-11 OVERTIME	8,600.00	8,600.00	0.00	0.00	0.00	0.00
COMPENSATION	35,200.00	35,200.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	200.00	200.00	0.00	0.00	0.00	0.00
STAFF	200.00	200.00	0.00	0.00	0.00	0.00
SUPPLIES						
10-01 OFFICE SUPPLIES	6,000.00	6,000.00	0.00	0.00	0.00	0.00
SUPPLIES	6,000.00	6,000.00	0.00	0.00	0.00	0.00
REPAIRS/MAINTENANCE						
12-01 COMPUTER REPAIR/MAINTENANCE	2,000.00	2,000.00	0.00	0.00	0.00	0.00
REPAIRS/MAINTENANCE	2,000.00	2,000.00	0.00	0.00	0.00	0.00
RENTALS/LICENSES						
14-01 EQUIPMENT RENTALS	12,000.00	12,000.00	0.00	0.00	0.00	0.00
RENTALS/LICENSES	12,000.00	12,000.00	0.00	0.00	0.00	0.00
ELECTIONS	55,400.00	55,400.00	0.00	0.00	0.00	0.00
GENERAL GOVERNMENT	1,682,218.00	1,768,718.00	877,134.81	1,524,974.00	1,421,451.00	1,432,441.47

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 11-01 ECONOMIC DEVELOPMENT / ECONOMIC DEVELOPMENT						
COMPENSATION						
01-01 SALARIES	98,361.00	98,361.00	58,329.60	119,501.00	116,020.00	92,019.20
01-02 FULL-TIME	44,884.00	44,884.00	0.00	0.00	0.00	0.00
01-05 FICA/MED	10,959.00	10,959.00	6,789.13	9,321.00	9,050.00	10,532.56
01-06 HEALTH INSURANCE	22,202.00	22,202.00	4,694.94	6,768.00	6,768.00	7,308.68
01-08 ICMA	12,983.00	12,983.00	7,965.52	10,636.00	10,326.00	13,035.77
COMPENSATION	189,389.00	189,389.00	77,779.19	146,226.00	142,164.00	122,896.21
MILEAGE						
02-04 MILEAGE	2,500.00	2,500.00	34.58	2,500.00	2,500.00	1,205.30
MILEAGE	2,500.00	2,500.00	34.58	2,500.00	2,500.00	1,205.30
DUES						
DUES	0.00	0.00	0.00	0.00	0.00	0.00
PROJECTS						
04-08 ECONOMIC DEVELOPMENT PROMOTION	530,500.00	530,500.00	270,571.19	468,000.00	735,291.00	551,336.34
PROJECTS	530,500.00	530,500.00	270,571.19	468,000.00	735,291.00	551,336.34
STAFF						
05-01 TRAINING/WORKSHOPS	800.00	800.00	170.00	400.00	400.00	455.00
STAFF	800.00	800.00	170.00	400.00	400.00	455.00
UTILITIES						
06-03 TELEPHONES	1,800.00	1,800.00	450.00	1,800.00	660.00	660.00
UTILITIES	1,800.00	1,800.00	450.00	1,800.00	660.00	660.00
INSURANCES						
INSURANCES	0.00	0.00	0.00	0.00	0.00	0.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
ECONOMIC DEVELOPMENT	724,989.00	724,989.00	349,004.96	618,926.00	881,015.00	676,552.85

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 11-02 ECONOMIC DEVELOPMENT / WIRELESS INTERNET						
SUPPLIES						
SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
WIRELESS INTERNET	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 11-03 ECONOMIC DEVELOPMENT / COMPENSATION FEE UTILIZATION PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
COMPENSATION FEE UTILIZATION	0.00	0.00	0.00	0.00	0.00	0.00
ECONOMIC DEVELOPMENT	724,989.00	724,989.00	349,004.96	618,926.00	881,015.00	676,552.85

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-01 PUBLIC SAFETY / POLICE DEPARTMENT						
COMPENSATION						
01-02 FULL-TIME	13,200.00	13,200.00	8,123.04	9,600.00	9,600.00	13,199.94
01-03 PART-TIME	0.00	0.00	562.33	2,100.00	2,100.00	1,125.02
01-04 STIPENDS	0.00	0.00	84.90	0.00	0.00	106.13
01-05 FICA/MED	1,171.00	1,171.00	627.33	0.00	749.00	1,017.96
COMPENSATION	14,371.00	14,371.00	9,397.60	11,700.00	12,449.00	15,449.05
MILEAGE						
02-04 MILEAGE	600.00	600.00	0.00	0.00	0.00	0.00
MILEAGE	600.00	600.00	0.00	0.00	0.00	0.00
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	100.00	100.00	0.00	0.00	0.00	0.00
STAFF	100.00	100.00	0.00	0.00	0.00	0.00
UTILITIES						
06-04 CELL PHONES	900.00	1,500.00	0.00	0.00	0.00	0.00
UTILITIES	900.00	1,500.00	0.00	0.00	0.00	0.00
SUPPLIES						
10-00 SUPPLIES	500.00	500.00	0.00	0.00	0.00	0.00
SUPPLIES	500.00	500.00	0.00	0.00	0.00	0.00
REPAIRS/MAINTENANCE						
REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
RENTALS/LICENSES						
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCES						
INSURANCES	0.00	0.00	0.00	0.00	0.00	0.00
SERVICES						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-01 PUBLIC SAFETY / POLICE DEPARTMENT CONT'D						
20-10 SHELTER & VET COSTS	13,000.00	13,000.00	8,554.00	12,750.00	9,100.00	10,954.21
20-35 PENOBSCOT SHERIFFS CONTRACT	705,000.00	755,000.00	322,361.29	650,000.00	525,000.00	521,712.90
Contract year 1. Calendar Year. 5% inc 2025 // \$50,000 buyout for deputy academy option						
SERVICES	718,000.00	768,000.00	330,915.29	662,750.00	534,100.00	532,667.11
SCHOOL GENERAL FUND						
SCHOOL GENERAL FUND	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION ENTERPRISE						
RECREATION ENTERPRISE	0.00	0.00	0.00	0.00	0.00	0.00
POLICE DEPARTMENT	734,471.00	785,071.00	340,312.89	674,450.00	546,549.00	548,116.16

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-02 PUBLIC SAFETY / FIRE DEPARTMENT						
COMPENSATION						
01-01 SALARIES	91,050.00	91,050.00	61,157.70	87,550.00	81,383.00	86,350.68
01-02 FULL-TIME	634,700.00	634,700.00	208,174.21	337,351.00	316,887.00	387,508.03
Request four (4) new staff \$292,500						
01-03 PART-TIME	75,000.00	106,000.00	9,166.45	106,049.00	106,049.00	50,335.41
01-05 FICA/MED	69,750.00	69,750.00	26,888.07	44,512.00	42,683.00	40,322.77
01-06 HEALTH INSURANCE	125,532.00	125,532.00	85,309.54	168,817.00	168,817.00	138,348.24
01-08 ICMA	14,313.00	14,313.00	9,546.30	9,472.00	12,575.00	14,414.61
01-09 MPERS	82,220.00	82,220.00	26,243.61	42,995.00	39,399.00	38,245.56
01-11 OVERTIME	60,000.00	80,000.00	85,768.59	35,153.00	35,153.00	22,708.87
COMPENSATION	1,152,565.00	1,203,565.00	512,254.47	831,899.00	802,946.00	778,234.17
MILEAGE						
MILEAGE	0.00	0.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	20,000.00	10,000.00	9,639.34	28,735.00	18,735.00	6,944.22
2 staff in classes						
05-05 HEALTH & MEDICAL EXPENSES	17,500.00	17,500.00	4,828.74	17,500.00	9,150.00	9,697.20
STAFF	37,500.00	27,500.00	14,468.08	46,235.00	27,885.00	16,641.42
UTILITIES						
06-04 CELL PHONES	6,000.00	6,000.00	2,665.50	6,000.00	4,320.00	3,742.81
UTILITIES	6,000.00	6,000.00	2,665.50	6,000.00	4,320.00	3,742.81
SUPPLIES						
10-01 OFFICE SUPPLIES	21,500.00	21,500.00	6,962.28	11,000.00	3,650.00	3,529.12
10-04 MAINTENANCE SUPPLIES	4,500.00	4,500.00	911.33	4,220.00	3,620.00	10,250.50
10-06 PERIODICALS/BOOKS	9,600.00	9,600.00	965.82	9,100.00	2,000.00	1,757.99
10-07 GAS & OIL	12,900.00	12,900.00	3,141.31	12,860.00	12,860.00	6,519.83
10-08 CLEANING SUPPLIES	9,000.00	9,000.00	452.61	9,000.00	4,500.00	14,870.58

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-02 PUBLIC SAFETY / FIRE DEPARTMENT CONT'D						
10-09 FIRE PREVENTION	11,300.00	11,300.00	6,982.93	11,300.00	8,200.00	4,149.23
10-10 UNIFORMS	16,500.00	16,500.00	1,374.58	16,500.00	11,200.00	8,557.12
10-11 DRY HYDRANTS/PONDS	1,500.00	1,500.00	0.00	1,500.00	1,500.00	0.00
10-22 SMALL TOOLS/EQUIPMENT	50,000.00	50,000.00	28,802.23	47,700.00	32,100.00	33,171.44
10-23 REHAB SUPPLIES	2,400.00	2,400.00	1,016.32	2,400.00	1,200.00	1,794.94
10-33 EMS	18,000.00	18,000.00	5,219.56	0.00	0.00	0.00
SUPPLIES	157,200.00	157,200.00	55,828.97	125,580.00	80,830.00	84,600.75
REPAIRS/MAINTENANCE						
12-08 RADIO REPAIRS/MAINTENANCE	6,000.00	6,000.00	5,276.81	7,570.00	7,150.00	4,906.39
12-13 VEHICLE REPAIR/MAINT/EQUIPMENT	35,200.00	35,200.00	16,232.30	33,550.00	29,350.00	39,962.22
12-16 SCBA MAINTENANCE	5,300.00	5,300.00	3,811.97	5,000.00	4,850.00	4,744.76
REPAIRS/MAINTENANCE	46,500.00	46,500.00	25,321.08	46,120.00	41,350.00	49,613.37
INSURANCES						
15-05 VEHICLE INSURANCE	0.00	0.00	6,539.00	3,442.00	3,442.00	3,559.00
15-06 MOBILE EQUIPMENT INS	0.00	0.00	2,674.00	2,593.00	2,593.00	2,445.00
15-10 EMS MALPRACTICE INSURANCE	0.00	0.00	516.00	537.00	537.00	512.00
INSURANCES	0.00	0.00	9,729.00	6,572.00	6,572.00	6,516.00
SERVICES						
20-23 SNOWPLOW CONTRACT	0.00	0.00	115.80	0.00	0.00	57.90
20-37 EMS AMBULANCE	70,000.00	71,000.00	0.00	0.00	0.00	0.00
SERVICES	70,000.00	71,000.00	115.80	0.00	0.00	57.90
FIRE DEPARTMENT	1,469,765.00	1,511,765.00	620,382.90	1,062,406.00	963,903.00	939,406.42

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-04 PUBLIC SAFETY / RESCUE SQUAD						
REPAIRS/MAINTENANCE						
REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
RESCUE SQUAD	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

		2026	2026	2025	2025	2024	2024
		Manager	Initial	YTD	Budget	Budget	Actual
Dept/Div: 12-05 PUBLIC SAFETY / HEALTH OFFICER							
COMPENSATION							
	COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
STAFF							
	STAFF	0.00	0.00	0.00	0.00	0.00	0.00
REPAIRS/MAINTENANCE							
	REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
	HEALTH OFFICER	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-06 PUBLIC SAFETY / UTILITIES						
UTILITIES						
06-01 ELECTRICITY	14,500.00	14,500.00	6,885.92	14,520.00	13,200.00	13,869.33
06-02 STREET LIGHTS	50,000.00	46,900.00	23,039.20	46,912.00	42,647.00	47,042.89
06-03 TELEPHONES	871.00	871.00	0.00	871.00	792.00	0.00
06-05 HEATING OIL	20,500.00	20,500.00	6,616.20	20,500.00	20,500.00	11,786.35
06-06 PROPANE	1,000.00	1,000.00	42.22	1,000.00	1,000.00	403.46
06-07 TRAFFIC SIGNAL ELECTRIC	1,500.00	1,500.00	1,225.01	1,500.00	1,500.00	2,170.27
UTILITIES	88,371.00	85,271.00	37,808.55	85,303.00	79,639.00	75,272.30
SUPPLIES						
10-08 CLEANING SUPPLIES	11,800.00	11,800.00	4,043.03	11,230.00	7,550.00	5,970.10
SUPPLIES	11,800.00	11,800.00	4,043.03	11,230.00	7,550.00	5,970.10
REPAIRS/MAINTENANCE						
12-02 BUILDING REPAIRS/MAINT	30,000.00	30,000.00	18,653.98	26,476.00	20,017.00	42,827.84
12-08 RADIO REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	140.00
12-09 TRAFFIC SIGNAL REPAIRS/MAINT	3,000.00	3,000.00	3,822.86	3,000.00	3,000.00	6,920.23
12-25 FD SPRINKLER CONTRACT	2,100.00	2,100.00	684.00	2,100.00	2,100.00	1,806.25
12-27 FD KITCHEN HOOD CONTRACT	500.00	500.00	128.00	550.00	550.00	230.00
12-28 FD MECHANICAL SERVICES CONTRAC	2,276.00	2,276.00	1,193.27	2,276.00	2,276.00	1,996.90
REPAIRS/MAINTENANCE	37,876.00	37,876.00	24,482.11	34,402.00	27,943.00	53,921.22
RENTALS/LICENSES						
14-04 WATER HYDRANT RENTAL	64,250.00	64,250.00	43,711.80	64,250.00	48,705.00	51,710.12
RENTALS/LICENSES	64,250.00	64,250.00	43,711.80	64,250.00	48,705.00	51,710.12
INSURANCES						
15-04 PROPERTY	0.00	0.00	1,150.00	1,156.00	1,156.00	1,107.00
INSURANCES	0.00	0.00	1,150.00	1,156.00	1,156.00	1,107.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 12-06 PUBLIC SAFETY / UTILITIES CONT'D						
UTILITIES	202,297.00	199,197.00	111,195.49	196,341.00	164,993.00	187,980.74
PUBLIC SAFETY	2,406,533.00	2,496,033.00	1,071,891.28	1,933,197.00	1,675,445.00	1,675,503.32

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-01 PUBLIC WORKS / PUBLIC WKS- GENERAL						
COMPENSATION						
01-01 SALARIES	69,000.00	69,000.00	0.00	0.00	0.00	0.00
01-02 FULL-TIME	52,000.00	52,000.00	40,021.59	55,000.00	135,201.00	46,779.41
01-03 PART-TIME	0.00	20,800.00	15,120.00	20,000.00	10,000.00	36,335.31
01-05 FICA/MED	9,320.00	10,850.00	4,674.84	4,707.00	12,758.00	6,927.99
01-06 HEALTH INSURANCE	13,962.00	13,962.00	7,471.87	33,118.00	56,892.00	22,847.39
01-08 ICMA	11,150.00	11,150.00	4,216.12	5,340.00	13,368.00	7,564.29
01-11 OVERTIME	15,000.00	15,000.00	7,290.13	5,000.00	15,000.00	11,468.99
COMPENSATION	170,432.00	192,762.00	78,794.55	123,165.00	243,219.00	131,923.38
STAFF						
05-01 TRAINING/WORKSHOPS	0.00	0.00	570.00	0.00	0.00	0.00
05-08 DRUG TESTING	1,025.00	1,025.00	225.00	1,025.00	1,025.00	404.00
STAFF	1,025.00	1,025.00	795.00	1,025.00	1,025.00	404.00
UTILITIES						
06-04 CELL PHONES	900.00	900.00	418.98	420.00	900.00	880.19
UTILITIES	900.00	900.00	418.98	420.00	900.00	880.19
SUPPLIES						
10-04 MAINTENANCE SUPPLIES	0.00	0.00	-38.39	0.00	0.00	0.00
10-14 STREET SIGNS	3,000.00	3,000.00	1,689.46	4,931.00	4,931.00	2,113.50
10-21 PLOW/SANDING EQUIPMENT	21,000.00	30,000.00	26,357.69	20,650.00	26,250.00	14,601.51
10-22 SMALL TOOLS/EQUIPMENT	8,000.00	10,000.00	8,479.34	7,125.00	23,653.00	14,707.55
SUPPLIES	32,000.00	43,000.00	36,488.10	32,706.00	54,834.00	31,422.56
REPAIRS/MAINTENANCE						
12-07 VEHICLE REPAIRS	0.00	0.00	2,978.62	0.00	0.00	2,620.16
REPAIRS/MAINTENANCE	0.00	0.00	2,978.62	0.00	0.00	2,620.16
RENTALS/LICENSES						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-01 PUBLIC WORKS / PUBLIC WKS- GENERAL CONT'D						
14-01 EQUIPMENT RENTALS	5,000.00	5,000.00	3,880.00	5,000.00	34,200.00	36,776.98
RENTALS/LICENSES	5,000.00	5,000.00	3,880.00	5,000.00	34,200.00	36,776.98
INSURANCES						
15-06 MOBILE EQUIPMENT INS	0.00	0.00	211.00	221.00	221.00	211.00
INSURANCES	0.00	0.00	211.00	221.00	221.00	211.00
SERVICES						
20-18 MOWING	6,000.00	6,000.00	34,917.00	48,725.00	48,725.00	46,957.00
20-19 TREE REMOVAL	25,000.00	30,000.00	25,000.00	12,000.00	8,000.00	24,400.00
20-22 ROAD STRIPING	27,000.00	27,000.00	26,000.00	23,900.00	23,900.00	8,600.00
SERVICES	58,000.00	63,000.00	85,917.00	84,625.00	80,625.00	79,957.00
PUBLIC WKS- GENERAL	267,357.00	305,687.00	209,483.25	247,162.00	415,024.00	284,195.27

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-02 PUBLIC WORKS / ROADS						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
SUPPLIES						
10-15 COLD PATCH	15,000.00	20,000.00	7,400.57	13,500.00	13,500.00	24,110.71
10-17 CULVERTS	11,000.00	11,000.00	0.00	10,070.00	10,070.00	19,181.72
10-18 SALT	82,500.00	82,500.00	36,242.42	82,500.00	82,500.00	30,989.54
10-19 WINTER SAND	95,000.00	105,000.00	57,208.50	105,000.00	105,000.00	45,942.53
SUPPLIES	203,500.00	218,500.00	100,851.49	211,070.00	211,070.00	120,224.50
REPAIRS/MAINTENANCE						
12-10 ROAD CONSTRUCTION	490,000.00	980,950.00	403,436.63	408,335.00	420,751.00	502,323.84
REPAIRS/MAINTENANCE	490,000.00	980,950.00	403,436.63	408,335.00	420,751.00	502,323.84
SERVICES						
20-17 ROAD SWEEPING	25,000.00	25,000.00	0.00	17,780.00	17,780.00	20,050.00
20-23 SNOWPLOW CONTRACT	710,000.00	710,000.00	383,435.93	639,500.00	458,084.00	564,279.53
SERVICES	735,000.00	735,000.00	383,435.93	657,280.00	475,864.00	584,329.53
ROADS	1,428,500.00	1,934,450.00	887,724.05	1,276,685.00	1,107,685.00	1,206,877.87

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-03 PUBLIC WORKS / TOWN GARAGE						
UTILITIES						
06-01 ELECTRICITY	3,000.00	3,000.00	1,238.88	2,592.00	2,160.00	2,683.15
06-05 HEATING OIL	4,000.00	4,000.00	1,051.66	2,250.00	2,250.00	3,492.03
UTILITIES	7,000.00	7,000.00	2,290.54	4,842.00	4,410.00	6,175.18
REPAIRS/MAINTENANCE						
12-02 BUILDING REPAIRS/MAINT	5,000.00	5,000.00	5,104.06	1,000.00	1,000.00	12,116.37
REPAIRS/MAINTENANCE	5,000.00	5,000.00	5,104.06	1,000.00	1,000.00	12,116.37
INSURANCES						
15-04 PROPERTY	0.00	0.00	0.00	550.00	550.00	0.00
INSURANCES	0.00	0.00	0.00	550.00	550.00	0.00
TOWN GARAGE	12,000.00	12,000.00	7,394.60	6,392.00	5,960.00	18,291.55

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-04 PUBLIC WORKS / TRUCKS/TRACTOR						
SUPPLIES						
10-05 VEHICLE SUPPLIES	0.00	0.00	0.00	0.00	0.00	7.99
10-07 GAS & OIL	10,000.00	10,000.00	4,779.23	13,000.00	24,500.00	6,897.91
10-22 SMALL TOOLS/EQUIPMENT	0.00	0.00	0.00	0.00	0.00	4,073.42
SUPPLIES	10,000.00	10,000.00	4,779.23	13,000.00	24,500.00	10,979.32
REPAIRS/MAINTENANCE						
12-07 VEHICLE REPAIRS	20,000.00	20,000.00	24,213.84	16,300.00	50,100.00	8,467.95
12-08 RADIO REPAIRS/MAINTENANCE	500.00	500.00	0.00	500.00	500.00	10.00
12-17 TRACTOR & BACKHOE MAINT/REPAIR	5,000.00	5,000.00	8,329.89	3,000.00	4,750.00	8,388.10
REPAIRS/MAINTENANCE	25,500.00	25,500.00	32,543.73	19,800.00	55,350.00	16,866.05
INSURANCES						
15-05 VEHICLE INSURANCE	0.00	0.00	7,546.00	7,146.00	7,146.00	6,959.00
INSURANCES	0.00	0.00	7,546.00	7,146.00	7,146.00	6,959.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
TRUCKS/TRACTOR	35,500.00	35,500.00	44,868.96	39,946.00	86,996.00	34,804.37

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-05 PUBLIC WORKS / SALT SHED/STORAGE						
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
UTILITIES						
06-01 ELECTRICITY	1,200.00	1,200.00	526.41	1,200.00	1,200.00	930.45
UTILITIES	1,200.00	1,200.00	526.41	1,200.00	1,200.00	930.45
REPAIRS/MAINTENANCE						
12-02 BUILDING REPAIRS/MAINT	3,000.00	3,000.00	317.49	5,650.00	8,150.00	2,724.40
REPAIRS/MAINTENANCE	3,000.00	3,000.00	317.49	5,650.00	8,150.00	2,724.40
INSURANCES						
15-04 PROPERTY	0.00	0.00	1,357.00	775.00	775.00	881.00
INSURANCES	0.00	0.00	1,357.00	775.00	775.00	881.00
SALT SHED/STORAGE	4,200.00	4,200.00	2,200.90	7,625.00	10,125.00	4,535.85

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 13-06 PUBLIC WORKS / CEMETERY						
COMPENSATION						
01-04 STIPENDS	4,000.00	5,000.00	2,375.00	4,000.00	3,000.00	4,835.00
01-05 FICA/MED	306.00	383.00	181.70	312.00	234.00	369.90
COMPENSATION	4,306.00	5,383.00	2,556.70	4,312.00	3,234.00	5,204.90
MILEAGE						
02-04 MILEAGE	250.00	250.00	0.00	241.00	241.00	0.00
MILEAGE	250.00	250.00	0.00	241.00	241.00	0.00
SUPPLIES						
10-22 SMALL TOOLS/EQUIPMENT	850.00	850.00	0.00	850.00	850.00	1,781.80
SUPPLIES	850.00	850.00	0.00	850.00	850.00	1,781.80
REPAIRS/MAINTENANCE						
REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
RENTALS/LICENSES						
14-01 EQUIPMENT RENTALS	0.00	0.00	1,562.50	0.00	0.00	4,232.00
RENTALS/LICENSES	0.00	0.00	1,562.50	0.00	0.00	4,232.00
SERVICES						
20-18 MOWING	42,900.00	42,900.00	0.00	0.00	0.00	0.00
SERVICES	42,900.00	42,900.00	0.00	0.00	0.00	0.00
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
CEMETERY	48,306.00	49,383.00	4,119.20	5,403.00	4,325.00	11,218.70
PUBLIC WORKS	1,795,863.00	2,341,220.00	1,155,790.96	1,583,213.00	1,630,115.00	1,559,923.61

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 14-01 SOLID WASTE/RECYCLING / LANDFILL						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
REPAIRS/MAINTENANCE						
12-14 LANDFILL MAINTENANCE	20,000.00	20,000.00	21,409.51	17,180.00	17,180.00	16,613.34
REPAIRS/MAINTENANCE	20,000.00	20,000.00	21,409.51	17,180.00	17,180.00	16,613.34
RENTALS/LICENSES						
14-01 EQUIPMENT RENTALS	1,000.00	1,000.00	720.00	960.00	560.00	840.00
RENTALS/LICENSES	1,000.00	1,000.00	720.00	960.00	560.00	840.00
SERVICES						
20-24 RECYCLING CONTAINERS	0.00	0.00	0.00	0.00	0.00	2,603.30
SERVICES	0.00	0.00	0.00	0.00	0.00	2,603.30
MISCELLANEOUS CHARGES						
25-35 MISC	1,500.00	1,500.00	954.55	1,150.00	1,150.00	1,263.66
MISCELLANEOUS CHARGES	1,500.00	1,500.00	954.55	1,150.00	1,150.00	1,263.66
LANDFILL	22,500.00	22,500.00	23,084.06	19,290.00	18,890.00	21,320.30

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 14-02 SOLID WASTE/RECYCLING / HOUSEHOLD WASTE						
SERVICES						
20-12 ROADSIDE PICKUP	313,275.00	313,275.00	133,843.18	246,039.00	210,000.00	232,039.67
20-14 PERC FEES	260,000.00	260,000.00	126,445.51	251,100.00	228,501.00	226,847.34
20-24 RECYCLING CONTAINERS	52,000.00	52,000.00	22,696.42	49,416.00	9,216.00	39,611.89
20-27 HOUSEHOLD HAZARDOUS WASTE	0.00	10,000.00	0.00	0.00	0.00	0.00
SERVICES	625,275.00	635,275.00	282,985.11	546,555.00	447,717.00	498,498.90
HOUSEHOLD WASTE	625,275.00	635,275.00	282,985.11	546,555.00	447,717.00	498,498.90

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 14-04 SOLID WASTE/RECYCLING / SEWER						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
UTILITIES						
06-01 ELECTRICITY	17,000.00	17,000.00	7,267.41	16,440.00	15,440.00	17,762.76
06-06 PROPANE	600.00	600.00	383.99	600.00	600.00	354.10
UTILITIES	17,600.00	17,600.00	7,651.40	17,040.00	16,040.00	18,116.86
RENTALS/LICENSES						
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCES						
15-04 PROPERTY	0.00	0.00	3,329.00	3,170.00	3,170.00	2,241.10
INSURANCES	0.00	0.00	3,329.00	3,170.00	3,170.00	2,241.10
SERVICES						
20-15 BANGOR SCDA CONTRACT	1,500.00	1,500.00	17,467.08	1,500.00	1,500.00	16,876.08
20-16 SEWER PRETREATMENT	3,000.00	3,000.00	2,700.00	3,000.00	3,000.00	2,700.00
20-25 PUMP STATION MAINTENANCE	72,000.00	72,000.00	24,577.19	67,000.00	32,000.00	56,587.75
20-26 CLEANING	15,000.00	15,000.00	13,803.00	8,000.00	8,000.00	1,087.50
20-28 SEWER TESTING	10,000.00	10,000.00	0.00	0.00	0.00	0.00
SERVICES	101,500.00	101,500.00	58,547.27	79,500.00	44,500.00	77,251.33
SEWER	119,100.00	119,100.00	69,527.67	99,710.00	63,710.00	97,609.29
SOLID WASTE/RECYCLING	766,875.00	776,875.00	375,596.84	665,555.00	530,317.00	617,428.49

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-01 RECREATION & SOCIAL SERVICES / RECREATION						
COMPENSATION						
01-01 SALARIES	69,504.00	69,504.00	0.00	36,950.00	15,000.00	15,000.00
01-05 FICA/MED	5,318.00	5,318.00	260.86	3,139.00	5,521.00	2,019.44
01-06 HEALTH INSURANCE	29,448.00	29,448.00	17,118.42	30,276.00	30,276.00	30,354.50
01-08 ICMA	6,255.00	6,255.00	3,619.20	3,289.00	5,785.00	5,765.04
COMPENSATION	110,525.00	110,525.00	20,998.48	73,654.00	56,582.00	53,138.98
MILEAGE						
02-04 MILEAGE	1,100.00	1,100.00	957.85	1,000.00	1,000.00	922.54
MILEAGE	1,100.00	1,100.00	957.85	1,000.00	1,000.00	922.54
DUES						
03-01 MEMBERSHIPS	250.00	250.00	180.00	250.00	250.00	180.00
DUES	250.00	250.00	180.00	250.00	250.00	180.00
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
STAFF						
05-01 TRAINING/WORKSHOPS	1,500.00	1,500.00	245.00	1,042.00	1,042.00	774.00
STAFF	1,500.00	1,500.00	245.00	1,042.00	1,042.00	774.00
UTILITIES						
06-01 ELECTRICITY	2,000.00	2,000.00	809.01	1,500.00	1,500.00	1,773.74
06-04 CELL PHONES	660.00	660.00	280.00	660.00	660.00	80.00
UTILITIES	2,660.00	2,660.00	1,089.01	2,160.00	2,160.00	1,853.74
SUPPLIES						
10-01 OFFICE SUPPLIES	1,450.00	1,450.00	0.00	1,450.00	1,450.00	1,111.92
10-22 SMALL TOOLS/EQUIPMENT	350.00	350.00	0.00	350.00	350.00	0.00
SUPPLIES	1,800.00	1,800.00	0.00	1,800.00	1,800.00	1,111.92
REPAIRS/MAINTENANCE						
12-02 BUILDING REPAIRS/MAINT	2,400.00	2,400.00	450.00	2,100.00	2,100.00	2,375.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-01 RECREATION & SOCIAL SERVICES / RECREATION						
CONT'D						
REPAIRS/MAINTENANCE	2,400.00	2,400.00	450.00	2,100.00	2,100.00	2,375.00
RENTALS/LICENSES						
14-01 EQUIPMENT RENTALS	0.00	0.00	4,477.50	0.00	0.00	5,605.00
14-05 PORTER POTTY RENTAL	2,500.00	2,500.00	0.00	1,995.00	1,995.00	0.00
RENTALS/LICENSES	2,500.00	2,500.00	4,477.50	1,995.00	1,995.00	5,605.00
INSURANCES						
15-04 PROPERTY	0.00	0.00	462.00	335.00	335.00	300.00
15-06 MOBILE EQUIPMENT INS	0.00	0.00	0.00	100.00	100.00	88.00
INSURANCES	0.00	0.00	462.00	435.00	435.00	388.00
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
SOCIAL SERVICES						
SOCIAL SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION ENTERPRISE						
RECREATION ENTERPRISE	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION	122,735.00	122,735.00	28,859.84	84,436.00	67,364.00	66,349.18

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-02 RECREATION & SOCIAL SERVICES / SOCIAL SERVICES						
SOCIAL SERVICES						
30-01 Ambulance Svc-Supplies	0.00	0.00	67,485.77	67,000.00	67,000.00	64,610.00
30-06 SNOWMOBILE CLUB	4,500.00	4,500.00	0.00	4,500.00	4,500.00	4,500.00
30-12 ECOTAT GARDENS	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
30-18 AMERICAN LEGION POST #200	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
30-20 HERMON PROJECT GRADUATION	0.00	0.00	0.00	300.00	300.00	0.00
30-23 FIRST STEP	0.00	0.00	0.00	300.00	300.00	300.00
30-24 SPRUCE RUN	0.00	0.00	0.00	500.00	500.00	500.00
30-28 FUEL ASSISTANCE PROGRAM	0.00	0.00	0.00	0.00	0.00	-500.00
30-29 NEIGHBORS SUPPORTING NEIGHBORS	3,000.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00
SOCIAL SERVICES	17,000.00	17,000.00	76,985.77	85,100.00	85,100.00	81,910.00
SOCIAL SERVICES	17,000.00	17,000.00	76,985.77	85,100.00	85,100.00	81,910.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-03 RECREATION & SOCIAL SERVICES / LIBRARY						
SOCIAL SERVICES						
SOCIAL SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
LIBRARY	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-04 RECREATION & SOCIAL SERVICES / JACKSON BEACH						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
UTILITIES						
06-01 ELECTRICITY	600.00	600.00	250.57	600.00	600.00	288.89
UTILITIES	600.00	600.00	250.57	600.00	600.00	288.89
SUPPLIES						
10-08 CLEANING SUPPLIES	750.00	750.00	614.83	595.00	595.00	1,953.62
SUPPLIES	750.00	750.00	614.83	595.00	595.00	1,953.62
REPAIRS/MAINTENANCE						
REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCES						
15-04 PROPERTY	0.00	0.00	109.00	84.00	84.00	88.00
INSURANCES	0.00	0.00	109.00	84.00	84.00	88.00
SERVICES						
20-18 MOWING	0.00	0.00	600.00	0.00	0.00	0.00
SERVICES	0.00	0.00	600.00	0.00	0.00	0.00
JACKSON BEACH	1,350.00	1,350.00	1,574.40	1,279.00	1,279.00	2,330.51

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 15-05 RECREATION & SOCIAL SERVICES / NEW SCHOOL TRACK						
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
NEW SCHOOL TRACK	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION & SOCIAL SERVICES	141,085.00	141,085.00	107,420.01	170,815.00	153,743.00	150,589.69

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 16-01 DEBT SERVICE / DEBT SVC-NEW TRACK						
SUPPLIES						
SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00
MISCELLANEOUS CHARGES						
25-01 DEBT SVC-NEW TRACK LOAN	459,800.00	459,800.00	229,897.88	460,710.00	460,700.00	459,795.78
MISCELLANEOUS CHARGES	459,800.00	459,800.00	229,897.88	460,710.00	460,700.00	459,795.78
DEBT SVC-NEW TRACK	459,800.00	459,800.00	229,897.88	460,710.00	460,700.00	459,795.78

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 16-02 DEBT SERVICE / BILLINGS RD MISC INTEREST						
MISCELLANEOUS CHARGES						
MISCELLANEOUS CHARGES	0.00	0.00	0.00	0.00	0.00	0.00
BILLINGS RD MISC INTEREST	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 16-03 DEBT SERVICE / NEW TRACK CONSTRUCTION LOAN						
PROJECTS						
04-16 NEW SCHOOL TRACK	0.00	0.00	363,045.54	0.00	0.00	2,574,546.76
PROJECTS	0.00	0.00	363,045.54	0.00	0.00	2,574,546.76
NEW TRACK CONSTRUCTION LOAN	0.00	0.00	363,045.54	0.00	0.00	2,574,546.76
DEBT SERVICE	459,800.00	459,800.00	592,943.42	460,710.00	460,700.00	3,034,342.54

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 17-01 CAPITAL IMPROVEMENTS / RESERVE ACCOUNTS						
CAPITAL RESERVE ACCOUNTS						
35-02 MUNICIPAL UNEMPLOYMENT	100,000.00	100,000.00	0.00	0.00	0.00	0.00
35-04 CEMETERY RESERVE	0.00	0.00	0.00	0.00	5,000.00	5,000.00
35-05 FIRE EQUIPMENT	170,000.00	170,000.00	0.00	150,000.00	75,000.00	75,000.00
35-06 HIGHWAY CAPITAL	355,000.00	355,000.00	0.00	125,000.00	225,000.00	225,000.00
35-08 PUB WKS FACILITIES/EQUIP REP	0.00	0.00	0.00	0.00	50,000.00	50,000.00
35-09 RECREATION FACILITIES	25,000.00	25,000.00	0.00	45,000.00	10,000.00	10,000.00
35-11 MUNICIPAL BUILDING	25,000.00	25,000.00	0.00	100,000.00	50,000.00	50,000.00
35-12 SEWER MAINTENANCE	50,000.00	50,000.00	0.00	20,000.00	20,000.00	20,000.00
35-17 FIRE STATION	0.00	0.00	0.00	0.00	10,000.00	10,000.00
35-19 TECHNOLOGY	0.00	0.00	0.00	0.00	40,000.00	40,000.00
35-32 VETERAN MEMORIAL RESERVE	0.00	0.00	0.00	0.00	5,000.00	5,000.00
CAPITAL RESERVE ACCOUNTS	725,000.00	725,000.00	0.00	440,000.00	490,000.00	490,000.00
RESERVE ACCOUNTS	725,000.00	725,000.00	0.00	440,000.00	490,000.00	490,000.00
CAPITAL IMPROVEMENTS	725,000.00	725,000.00	0.00	440,000.00	490,000.00	490,000.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 18-01 DEPRECIATION / DEPRECIATION						
DEPRECIATION						
DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00
DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00
DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 19-01 SPECIAL ASSESSMENTS / COUNTY TAX						
MISCELLANEOUS CHARGES						
25-02 COUNTY TAX	0.00	0.00	1,156,813.14	1,179,000.00	1,079,000.00	1,079,962.40
Estimated 15% increase						
MISCELLANEOUS CHARGES	0.00	0.00	1,156,813.14	1,179,000.00	1,079,000.00	1,079,962.40
SCHOOL GENERAL FUND						
SCHOOL GENERAL FUND	0.00	0.00	0.00	0.00	0.00	0.00
COUNTY TAX	0.00	0.00	1,156,813.14	1,179,000.00	1,079,000.00	1,079,962.40

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 19-02 SPECIAL ASSESSMENTS / TAX INCENTIVE FUND						
MISCELLANEOUS CHARGES						
25-03 TAX INCENTIVE PROGRAM	125,000.00	145,000.00	73,788.28	125,000.00	125,000.00	90,859.39
CEA and Legal						
25-04 TIF PROJECTS	0.00	0.00	0.00	0.00	0.00	4,462.00
MISCELLANEOUS CHARGES	125,000.00	145,000.00	73,788.28	125,000.00	125,000.00	95,321.39
TAX INCENTIVE FUND	125,000.00	145,000.00	73,788.28	125,000.00	125,000.00	95,321.39

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 19-04 SPECIAL ASSESSMENTS / COUNCIL APPROVED SPECIAL PROJ						
PROJECTS						
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
MISCELLANEOUS CHARGES						
MISCELLANEOUS CHARGES	0.00	0.00	0.00	0.00	0.00	0.00
COUNCIL APPROVED SPECIAL PROJ	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL ASSESSMENTS	125,000.00	145,000.00	1,230,601.42	1,304,000.00	1,204,000.00	1,175,283.79

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 20-01 SCHOOL DEPARTMENT / EDUCATION						
SCHOOL GENERAL FUND						
50-04 LOCAL CONTRIBUTION TO SCHOOL	0.00	0.00	3,503,421.25	6,005,865.00	0.00	6,009,275.80
Estimated. PLACE HOLDER						
SCHOOL GENERAL FUND	0.00	0.00	3,503,421.25	6,005,865.00	0.00	6,009,275.80
SCHOOL GRANTS						
SCHOOL GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
EDUCATION	0.00	0.00	3,503,421.25	6,005,865.00	0.00	6,009,275.80

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 20-02 SCHOOL DEPARTMENT / GRANTS						
SCHOOL GENERAL FUND						
SCHOOL GENERAL FUND	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL GRANTS						
SCHOOL GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL DEPARTMENT	0.00	0.00	3,503,421.25	6,005,865.00	0.00	6,009,275.80

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 21-01 SCHOOL DEPRECIATION / SCHOOL DEPRECIATION						
DEPRECIATION						
DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL DEPRECIATION	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 25-01 GENERAL ASSISTANCE / GENERAL ASSISTANCE						
SUPPLIES						
10-24 GENERAL ASSISTANCE	5,000.00	5,000.00	1,199.43	5,000.00	7,500.00	2,823.53
SUPPLIES	5,000.00	5,000.00	1,199.43	5,000.00	7,500.00	2,823.53
GENERAL ASSISTANCE	5,000.00	5,000.00	1,199.43	5,000.00	7,500.00	2,823.53
GENERAL ASSISTANCE	5,000.00	5,000.00	1,199.43	5,000.00	7,500.00	2,823.53

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-01 RESERVES / POLICE EQUIPMENT						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
POLICE EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-02 RESERVES / MUNICIPAL UNEMPLOYMENT						
RESERVES						
57-02 MUNICIPAL UNEMPLOYMENT	0.00	0.00	18,705.00	0.00	0.00	0.00
RESERVES	0.00	0.00	18,705.00	0.00	0.00	0.00
MUNICIPAL UNEMPLOYMENT	0.00	0.00	18,705.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-03 RESERVES / LEGAL FEES						
COMPENSATION						
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
LEGAL FEES	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-04 RESERVES / CEMETERY - USE						
RESERVES						
57-04 CEMETERY - USE	0.00	0.00	0.00	0.00	0.00	7,137.00
RESERVES	0.00	0.00	0.00	0.00	0.00	7,137.00
CEMETERY - USE	0.00	0.00	0.00	0.00	0.00	7,137.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-05 RESERVES / FIRE EQUIPMENT						
RESERVES						
57-05 FIRE EQUIPMENT	0.00	0.00	11,958.80	0.00	0.00	668,371.25
RESERVES	0.00	0.00	11,958.80	0.00	0.00	668,371.25
FIRE EQUIPMENT	0.00	0.00	11,958.80	0.00	0.00	668,371.25

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-06 RESERVES / HIGHWAY CAPITAL						
RESERVES						
57-06 HIGHWAY CAPITAL	0.00	0.00	311,073.84	0.00	0.00	158,250.68
RESERVES	0.00	0.00	311,073.84	0.00	0.00	158,250.68
HIGHWAY CAPITAL	0.00	0.00	311,073.84	0.00	0.00	158,250.68

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-07 RESERVES / SCHOOL REPAIR						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL REPAIR	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-09 RESERVES / RECREATION FACILITIES						
CAPITAL RESERVE ACCOUNTS						
CAPITAL RESERVE ACCOUNTS	0.00	0.00	0.00	0.00	0.00	0.00
RESERVES						
57-09 RECREATION FACILITIES	0.00	0.00	10,668.28	0.00	0.00	53,105.00
RESERVES	0.00	0.00	10,668.28	0.00	0.00	53,105.00
RECREATION FACILITIES	0.00	0.00	10,668.28	0.00	0.00	53,105.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-10 RESERVES / SCHOOL UNEMPLOYMENT						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION ENTERPRISE						
RECREATION ENTERPRISE	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL UNEMPLOYMENT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-11 RESERVES / MUNICIPAL BUILDING						
RESERVES						
57-11 MUNICIPAL BUILDING	0.00	0.00	25,278.04	0.00	0.00	29,800.00
RESERVES	0.00	0.00	25,278.04	0.00	0.00	29,800.00
MUNICIPAL BUILDING	0.00	0.00	25,278.04	0.00	0.00	29,800.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-12 RESERVES / SEWER MAINTENANCE						
RESERVES						
57-12 SEWER MAINTENANCE	0.00	0.00	35,490.31	0.00	0.00	0.00
RESERVES	0.00	0.00	35,490.31	0.00	0.00	0.00
SEWER MAINTENANCE	0.00	0.00	35,490.31	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-13 RESERVES / PUBLIC LAND ACQUISITION						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
PUBLIC LAND ACQUISITION	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-15 RESERVES / CREDIT RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
CREDIT RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-16 RESERVES / ECONOMIC DEVELOPMENT						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
ECONOMIC DEVELOPMENT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-18 RESERVES / FIRE STATION REPAIR/MAINT						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
FIRE STATION REPAIR/MAINT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-20 RESERVES / PHOTOCOPY						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
PHOTOCOPY	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-21 RESERVES / SCHOOL CAPITAL						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-22 RESERVES / BICENTENIAL RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
BICENTENIAL RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-24 RESERVES / SCHOOL TAX STABILIZATION						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
SCHOOL TAX STABILIZATION	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-25 RESERVES / FIRE & RESCUE CONSOLIDATION						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
FIRE & RESCUE CONSOLIDATION	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-27 RESERVES / SCH FUEL RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
SCH FUEL RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-28 RESERVES / JACKSON BEACH RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
JACKSON BEACH RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-29 RESERVES / TRANSFER STATION RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER	0.00	0.00	0.00	0.00	0.00	0.00
STATION RESERVE						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-30 RESERVES / RURAL FIRE POND RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
RURAL FIRE POND RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-31 RESERVES / ELEMENTARY SCHOOL RESERVE						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
ELEMENTARY SCHOOL RESERVE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 30-32 RESERVES / VETERANS MEMORIAL PARK						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
VETERANS MEMORIAL PARK	0.00	0.00	0.00	0.00	0.00	0.00
RESERVES	0.00	0.00	413,174.27	0.00	0.00	1,003,872.77

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 31-22 MIDDLE SCHOOL BOND / MIDDLE SCHOOL BOND						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
MIDDLE SCHOOL BOND	0.00	0.00	0.00	0.00	0.00	0.00
MIDDLE SCHOOL BOND	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 32-23 BILLINGS ROAD / BILLINGS RD						
RESERVES						
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00
BILLINGS RD	0.00	0.00	0.00	0.00	0.00	0.00
BILLINGS ROAD	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 35-01 RECREATION ENTERPRISE / REC ENTERPRISE EXPENSES						
COMPENSATION						
01-05 FICA/MED	31,630.00	31,630.00	19,111.19	23,430.00	22,623.00	25,633.27
01-06 HEALTH INSURANCE	31,302.00	31,302.00	11,916.81	20,486.00	13,536.00	14,621.03
01-08 ICMA	12,572.00	12,572.00	2,961.53	8,116.00	7,969.00	4,477.32
COMPENSATION	75,504.00	75,504.00	33,989.53	52,032.00	44,128.00	44,731.62
RENTALS/LICENSES						
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00
RECREATION ENTERPRISE						
60-01 PAYROLL	371,606.00	371,606.00	238,025.28	338,123.00	331,856.00	328,533.75
60-02 BEFORE AND AFTER SCHOOL PROG.	15,000.00	15,000.00	6,095.53	10,700.00	13,000.00	16,420.83
60-03 SUMMER PROGRAM	15,000.00	15,000.00	6,438.21	9,500.00	9,500.00	10,948.40
60-04 TRAIL MAINTENANCE	8,000.00	8,000.00	0.00	0.00	0.00	261.41
60-05 SOCCER PROGRAM	6,000.00	6,000.00	6,261.53	6,000.00	6,000.00	9,241.16
60-07 HALLOWEEN PARTY	3,000.00	3,000.00	3,162.63	3,000.00	3,000.00	2,700.98
60-08 FATHER DAUGHTER DANCE	6,000.00	6,000.00	1,562.59	5,600.00	4,000.00	5,394.86
60-09 SUMMER SIZZLER	12,000.00	12,000.00	12,212.12	10,000.00	10,000.00	9,886.39
60-10 MISCELLANEOUS	0.00	0.00	3,107.54	500.00	1,000.00	967.81
60-11 BASKETBALL	10,000.00	10,000.00	2,239.38	6,000.00	5,700.00	9,903.68
60-12 FOOTBALL	20,500.00	20,500.00	14,776.24	15,500.00	16,700.00	37,037.64
60-14 PARENTS NIGHT OUT	2,450.00	2,450.00	2,025.49	2,350.00	2,350.00	1,717.75
60-20 TRACK & FIELD	5,000.00	5,000.00	1,647.72	5,000.00	5,000.00	4,756.30
60-22 SENIOR PROGRAMMING	4,000.00	4,000.00	2,156.86	3,500.00	3,000.00	4,171.56
60-23 ADULT ED PROGRAMMING	2,500.00	2,500.00	350.00	2,000.00	1,500.00	984.00
60-24 TRAVEL BASKETBALL	14,500.00	14,500.00	13,686.43	14,500.00	0.00	0.00
60-25 FIELD HOCKEY	1,350.00	1,350.00	1,134.23	1,350.00	0.00	0.00
60-26 UNEMPLOYMENT	500.00	500.00	0.00	500.00	500.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 35-01 RECREATION ENTERPRISE / REC ENTERPRISE EXPENSES						
CONT'D						
60-27 REC PHONE	2,160.00	2,160.00	778.03	1,320.00	1,320.00	1,562.55
60-29 SPRING GALA FUNDRAISER	1,500.00	1,500.00	225.00	1,000.00	1,000.00	1,207.65
60-31 EQUIPMENT MAINTENANCE	8,500.00	8,500.00	1,590.96	1,800.00	2,000.00	1,621.98
60-32 FIELD MAINTENANCE	4,500.00	4,500.00	1,986.64	5,200.00	6,000.00	3,295.46
60-33 CHEERING	5,000.00	5,000.00	1,792.79	2,550.00	2,550.00	3,078.00
60-34 TRAINING	5,830.00	5,830.00	240.00	1,500.00	1,000.00	150.00
60-39 SUMMER - MIDDLE SCHOOL	6,250.00	6,250.00	6,134.57	5,400.00	6,000.00	7,214.31
60-40 MIDDLE SCHOOL PROGRAMMING	1,500.00	1,500.00	46.27	800.00	1,000.00	1,283.07
60-41 YOUTH SUMMER DAY TRIPS	6,000.00	6,000.00	3,368.32	5,000.00	4,500.00	4,310.63
60-42 REC OFFICE	13,650.00	13,650.00	7,794.90	8,595.00	1,200.00	2,105.30
60-50 FEE CREDIT CARD PARTICIPANT	15,000.00	15,000.00	0.00	0.00	0.00	0.00
RECREATION ENTERPRISE	567,296.00	567,296.00	338,839.26	467,288.00	439,676.00	468,755.47
REC ENTERPRISE EXPENSES	642,800.00	642,800.00	372,828.79	519,320.00	483,804.00	513,487.09
RECREATION ENTERPRISE	642,800.00	642,800.00	372,828.79	519,320.00	483,804.00	513,487.09

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 36-01 WIRELESS CONNECTIVITY / WIRELESS SERVICES						
SERVICES						
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
WIRELESS SERVICES	0.00	0.00	0.00	0.00	0.00	0.00
WIRELESS CONNECTIVITY	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

		2026	2026	2025	2025	2024	2024
		Manager	Initial	YTD	Budget	Budget	Actual
Dept/Div: 37-01 GRANTS / MMA SAFETY GRANT							
COMPENSATION							
	COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00
GRANTS							
	GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
	MMA SAFETY GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-02 GRANTS / FIRE DEPT TURNOUT GEAR						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
FIRE DEPT	0.00	0.00	0.00	0.00	0.00	0.00
TURNOUT GEAR						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-03 GRANTS / MMA WIRELESS HEADSETS GRANT						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA WIRELESS	0.00	0.00	0.00	0.00	0.00	0.00
HEADSETS GRANT						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-04 GRANTS / BOAT LANDING GRANT JACKSON BEA						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
BOAT LANDING	0.00	0.00	0.00	0.00	0.00	0.00
GRANT JACKSON						
BEA						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-05 GRANTS / MAINE FOREST SERVICE						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MAINE FOREST SERVICE	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-06 GRANTS / MMA GLOVES/BOOTS GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA	0.00	0.00	0.00	0.00	0.00	0.00
GLOVES/BOOTS						
GRANT						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-07 GRANTS / COMP PLAN GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
COMP PLAN GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-08 GRANTS / MMA HOODS GRANT FIRE DEPT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA HOODS	0.00	0.00	0.00	0.00	0.00	0.00
GRANT FIRE DEPT						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-09 GRANTS / COLDBROOK/NEWBURGH RD GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
COLDBROOK/NEWB	0.00	0.00	0.00	0.00	0.00	0.00
URGH RD GRANT						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-10 GRANTS / MMA ERGONOMICS GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA ERGONOMICS GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-11 GRANTS / MEMA TRAINING GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MEMA TRAINING GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-12 GRANTS / LIBRARY GRANT						
SCHOOL GRANTS						
SCHOOL GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
LIBRARY GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-13 GRANTS / MFS FOAM GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MFS FOAM GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-14 GRANTS / RIT GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
RIT GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-15 GRANTS / SNOWMOBILE GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
SNOWMOBILE GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-16 GRANTS / WELLNESS GRANT						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
WELLNESS GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-17 GRANTS / TRAIL GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
TRAIL GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-18 GRANTS / JACKSON BEACH GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
JACKSON BEACH GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-19 GRANTS / MMA GAS METER GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA GAS METER	0.00	0.00	0.00	0.00	0.00	0.00
GRANT						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-20 GRANTS / INDIAN FIRE PUMPS						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
INDIAN FIRE PUMPS	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-21 GRANTS / ROUTE 2 PROJECT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
ROUTE 2 PROJECT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-22 GRANTS / MMA BOOTS GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MMA BOOTS GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-23 GRANTS / MEMA GRANT						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MEMA GRANT	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-26 GRANTS / HEALTHY GRANT 1						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
HEALTHY GRANT 1	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-27 GRANTS / HEALTHY GRANT 2						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
HEALTHY GRANT 2	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-28 GRANTS / MDOT HAMMOND						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
MDOT HAMMOND	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-29 GRANTS / ARPA COVID 19						
GRANTS						
56-29 ARPA COVID 19	0.00	0.00	143,118.00	0.00	0.00	49,500.00
GRANTS	0.00	0.00	143,118.00	0.00	0.00	49,500.00
ARPA COVID 19	0.00	0.00	143,118.00	0.00	0.00	49,500.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-32 GRANTS / CHILDCARE STABILIZATION						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
CHILDCARE	0.00	0.00	0.00	0.00	0.00	0.00
STABILIZATION						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-33 GRANTS / NTENSION						
GRANTS						
NTENSION						
	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-34 GRANTS / BRICK PURCHASE						
GRANTS						
56-34 BRICK PURCHASE	0.00	0.00	0.00	0.00	0.00	576.04
GRANTS	0.00	0.00	0.00	0.00	0.00	576.04
BRICK PURCHASE	0.00	0.00	0.00	0.00	0.00	576.04

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 37-35 GRANTS / DONATION NEW TRACK						
GRANTS						
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
DONATION NEW TRACK	0.00	0.00	0.00	0.00	0.00	0.00
GRANTS	0.00	0.00	143,118.00	0.00	0.00	50,076.04

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-01 TRUSTS / WILFRED PIKE TRUST						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
WILFRED PIKE TRUST	0.00	0.00	0.00	0.00	0.00	0.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-02 TRUSTS / HERMON VETERANS MEMORIAL						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
HERMON	0.00	0.00	0.00	0.00	0.00	0.00
VETERANS						
MEMORIAL						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-04 TRUSTS / BOSTON POST CANE						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
BOSTON POST	0.00	0.00	0.00	0.00	0.00	0.00
CANE						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-05 TRUSTS / MEDICAL REIMBURSEMENTS						
TRUSTS						
65-05 MEDICAL REIMBURSEMENTS	0.00	0.00	7,812.18	0.00	0.00	9,876.41
TRUSTS	0.00	0.00	7,812.18	0.00	0.00	9,876.41
MEDICAL REIMBURSEMENTS	0.00	0.00	7,812.18	0.00	0.00	9,876.41

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-06 TRUSTS / GREATER HERMON COMM ATHLETIC						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
GREATER HERMON	0.00	0.00	0.00	0.00	0.00	0.00
COMM ATHLETIC						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-07 TRUSTS / CEMETERY-PERPETUAL CARE						
TRUSTS						
65-07 CEMETERY - PERPETUAL CARE	0.00	0.00	0.00	0.00	0.00	5,691.00
TRUSTS	0.00	0.00	0.00	0.00	0.00	5,691.00
CEMETERY- PERPETUAL CARE	0.00	0.00	0.00	0.00	0.00	5,691.00

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-08 TRUSTS / VETERANS MEMORIAL PARK						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
VETERANS	0.00	0.00	0.00	0.00	0.00	0.00
MEMORIAL PARK						

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 40-09 TRUSTS / CIVIL WAR MONUMENT						
TRUSTS						
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00
CIVIL WAR MONUMENT	0.00	0.00	0.00	0.00	0.00	0.00
TRUSTS	0.00	0.00	7,812.18	0.00	0.00	15,567.41

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 50-01 OVERLAY - ABATEMENTS / ABATEMENTS						
OVERLAY - ABATEMENTS						
75-01 ABATEMENTS	0.00	0.00	25,613.48	0.00	0.00	31,709.37
OVERLAY - ABATEMENTS	0.00	0.00	25,613.48	0.00	0.00	31,709.37
ABATEMENTS	0.00	0.00	25,613.48	0.00	0.00	31,709.37

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Expense

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept/Div: 50-02 OVERLAY - ABATEMENTS / OVERLAY						
OVERLAY - ABATEMENTS						
75-01 ABATEMENTS	1.00	1.00	0.00	0.00	0.00	0.00
PLACE HOLDER. Entry made with MVR Committment						
75-02 OVERLAY	1.00	1.00	0.00	0.00	0.00	0.00
PLACE HOLDER. Entry made with MVR Committment						
OVERLAY - ABATEMENTS	2.00	2.00	0.00	0.00	0.00	0.00
OVERLAY	2.00	2.00	0.00	0.00	0.00	0.00
OVERLAY - ABATEMENTS	2.00	2.00	25,613.48	0.00	0.00	31,709.37
Expense Totals:	9,475,165.00	10,226,522.00	10,227,551.10	15,231,575.00	8,938,090.00	18,438,877.77

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 10 GENERAL GOVERNMENT						
100 TOWN CLERK AGENT FEES	40,000.00	40,000.00	28,427.65	37,600.00	37,600.00	48,677.30
110 VEHICLE EXCISE	3,000,000.00	3,000,000.00	1,985,450.21	3,000,000.00	2,800,000.00	3,124,267.60
111 STATE TRUCK EXCISE	20,000.00	20,000.00	16,394.35	38,000.00	70,000.00	23,134.58
112 BOAT EXCISE	7,000.00	7,000.00	6,805.96	6,000.00	6,000.00	8,356.60
115 DOG FEES	1,500.00	1,500.00	1,142.00	1,500.00	1,500.00	1,412.00
120 BUILDING PERMITS	15,000.00	15,000.00	8,045.73	13,500.00	12,000.00	32,232.89
121 LOCAL PLUMBING FEES	13,000.00	13,000.00	6,757.55	11,000.00	10,000.00	19,513.97
125 PLANNING & ZONING APPLICATIONS	5,000.00	5,000.00	7,595.25	6,500.00	3,000.00	9,207.87
130 HERMON CONNECTION	1,000.00	1,000.00	3,550.00	750.00	500.00	1,900.00
135 CEMETERY FEES	4,500.00	4,500.00	6,750.00	4,500.00	1,450.00	9,400.00
145 MISCELLANEOUS REVENUES	25,000.00	25,000.00	73,139.20	25,000.00	250,000.00	38,011.37
146 PAYMENT IN LIEU OF TAXES	10,000.00	10,000.00	0.00	10,000.00	11,000.00	11,000.00
148 CABLE FRANCHISE	15,000.00	15,000.00	15,364.70	15,000.00	16,000.00	15,875.08
160 SEWER ASSESSMENTS	2,000.00	2,000.00	800.00	500.00	500.00	5,088.85
167 TIF REVENUES	750,000.00	750,000.00	0.00	750,000.00	900,000.00	0.00
170 INTEREST ON INVESTMENTS	150,000.00	150,000.00	129,943.34	150,000.00	130,000.00	261,099.53
175 UTILIZATION OF UNRESERVED FB	700,000.00	700,000.00	0.00	700,000.00	700,000.00	0.00
200 STATE REVENUE SHARING	400,000.00	400,000.00	482,142.60	700,000.00	600,000.00	680,444.43
240 HOMESTEAD	0.00	0.00	283,756.91	0.00	370,000.00	436,230.07
246 BETE REIMBURSEMENT	0.00	0.00	355,188.00	0.00	442,869.00	407,324.00
250 SNOWMOBILE REGISTRATION REIMB	3,000.00	3,000.00	0.00	3,000.00	3,000.00	3,058.44
300 URIP FUNDS	70,000.00	70,000.00	78,456.00	70,000.00	65,000.00	77,464.00
500 REAL ESTATE TAXES	0.00	0.00	9,403,772.92	0.00	8,437,771.00	8,804,006.72
510 PERSONAL PROPERTY TAXES	0.00	0.00	156,289.65	0.00	209,213.00	165,762.53
550 INTEREST ON TAXES	15,000.00	15,000.00	17,603.57	25,000.00	30,000.00	17,212.43

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 10 GENERAL GOVERNMENT CONT'D						
GENERAL GOVERNMENT	5,247,000.00	5,247,000.00	13,067,375.59	5,567,850.00	15,107,403.00	14,200,680.26

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 12 PUBLIC SAFETY						
182 POLICE DEPT REVENUES	0.00	0.00	0.00	0.00	0.00	50.00
183 ANIMAL IMPOUND FEES	0.00	0.00	100.00	0.00	0.00	50.00
185 FIRE DEPT REVENUES	200.00	200.00	195.76	1,000.00	1,000.00	265.64
PUBLIC SAFETY	200.00	200.00	295.76	1,000.00	1,000.00	365.64

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 13 PUBLIC WORKS						
183 PUBLIC WORKS REVENUES	0.00	0.00	141.40	0.00	0.00	758.76
PUBLIC WORKS	0.00	0.00	141.40	0.00	0.00	758.76

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 14 SOLID WASTE/RECYCLING						
140 TRANSFER STATION FEES	10,000.00	10,000.00	11,013.35	10,000.00	10,000.00	17,189.50
150 PERC REIMBURSEMENTS	0.00	0.00	0.00	1,000.00	1,000.00	0.00
SOLID WASTE/RECYCLING	10,000.00	10,000.00	11,013.35	11,000.00	11,000.00	17,189.50

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 15 RECREATION & SOCIAL SERVICES						
RECREATION & SOCIAL SERVICES	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 16 DEBT SERVICE						
DEBT SERVICE	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 17 CAPITAL IMPROVEMENTS						
CAPITAL IMPROVEMENTS	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 20 SCHOOL DEPARTMENT						
SCHOOL DEPARTMENT	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 25 GENERAL ASSISTANCE						
210 GA REIMBURSEMENTS	1,000.00	1,000.00	549.57	5,000.00	2,500.00	1,139.62
250 FUEL ASSISTANT DONATIONS	0.00	0.00	400.00	0.00	0.00	0.00
255 MISC/FOOD ASSISTANT DONATIONS	0.00	0.00	500.00	0.00	0.00	0.00
GENERAL ASSISTANCE	1,000.00	1,000.00	1,449.57	5,000.00	2,500.00	1,139.62

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 30 RESERVES						
002 ADMINISTRATION	0.00	0.00	2,686.96	0.00	0.00	1,076.50
003 LEGAL LIABILITY	0.00	0.00	0.00	0.00	0.00	757.49
004 CEMETERY - PERP CARE	0.00	0.00	0.00	0.00	0.00	2,149.37
005 PUBLIC SAF. & FIRE DEPT.	0.00	0.00	4,191.39	0.00	0.00	201,668.64
006 PUBLIC WORKS & ROAD	0.00	0.00	4,562.24	0.00	0.00	225,000.00
007 SCHOOL REPAIRS	0.00	0.00	11,685.29	0.00	0.00	19,362.40
008 PUBLIC WORKS FACILITIES	0.00	0.00	0.00	0.00	0.00	57,283.19
009 PARKS AND RECREATION	0.00	0.00	5,720.04	0.00	0.00	16,652.65
010 SPEC. ED. OUT OF DIST. PLC	0.00	0.00	1,071.86	0.00	0.00	1,776.07
011 PUBLIC FACILITY	0.00	0.00	4,072.21	0.00	0.00	51,041.61
012 SEWER MAINTENANCE	0.00	0.00	26,999.17	0.00	0.00	40,095.57
013 PUBLIC LAND ACQUISITION	0.00	0.00	0.00	0.00	0.00	466.57
014 PLANNING & ORDINANCE	0.00	0.00	0.00	0.00	0.00	1,471.74
017 FIRE STATION	0.00	0.00	0.00	0.00	0.00	12,406.96
019 TECHNOLOGY	0.00	0.00	0.00	0.00	0.00	41,879.24
027 SCHOOL FUEL RESERVE	0.00	0.00	5,654.79	0.00	0.00	9,369.85
028 JACKSON BEACH RESERVE	0.00	0.00	0.00	0.00	0.00	2,474.33
029 TRANSFER STATION RESERVE	0.00	0.00	0.00	0.00	0.00	91.70
030 ELEMENTARY SCHOOL RESERVE	0.00	0.00	239.72	0.00	0.00	397.21
031 RURAL FIRE POND RESERVE	0.00	0.00	0.00	0.00	0.00	9,643.77
033 SCHOOL BUS PURCHASE	0.00	0.00	2,228.18	0.00	0.00	3,692.04
034 SICK LEAVE RESERVE	0.00	0.00	0.00	0.00	0.00	997.97
035 SOLID WASTE RESERVE	0.00	0.00	0.00	0.00	0.00	23,846.78
036 SCHOOL FOOD SERVICE	0.00	0.00	765.05	0.00	0.00	1,267.66
037 SCHOOL ENROLLMENT STABILIZATIO	0.00	0.00	2,550.14	0.00	0.00	4,225.58
RESERVES	0.00	0.00	72,427.04	0.00	0.00	729,094.89

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 31 MIDDLE SCHOOL BOND						
MIDDLE SCHOOL BOND	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 32 BILLINGS ROAD						
BILLINGS ROAD	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 35 RECREATION ENTERPRISE						
102 BEFORE & AFTER	310,000.00	310,000.00	146,697.04	230,000.00	250,000.00	245,114.94
103 SUMMER PROGRAM	119,000.00	119,000.00	52,825.00	110,000.00	149,700.00	102,265.27
105 SOCCER REVENUES	19,000.00	19,000.00	15,734.44	16,000.00	16,000.00	21,765.80
107 HALLOWEEN PARTY	0.00	0.00	0.00	1,000.00	1,000.00	100.00
108 FATHER/DAUGHTER DANCE	7,500.00	7,500.00	6,935.10	7,500.00	7,060.00	7,062.25
109 SUMMER SIZZLER	11,000.00	11,000.00	9,724.11	11,000.00	10,000.00	8,196.25
110 MISCELLANEOUS REVENUES	0.00	0.00	0.00	1,000.00	0.00	1,620.00
111 BASKETBALL PROGRAM	21,000.00	21,000.00	17,192.80	19,000.00	14,000.00	22,975.00
112 FOOTBALL REVENUES	39,000.00	39,000.00	30,124.00	22,000.00	25,000.00	45,219.00
114 PARENTS NIGHT OUT	3,500.00	3,500.00	4,581.10	3,500.00	3,000.00	2,958.00
115 SPRINGTIME CELEBRATION	1,500.00	1,500.00	0.00	1,500.00	0.00	2,488.00
116 CAR SHOW	0.00	0.00	0.00	0.00	0.00	15.00
118 MRPA TICKETS	0.00	0.00	-2,413.00	0.00	0.00	2,772.00
120 TRACK & FIELD	11,000.00	11,000.00	1,055.00	5,000.00	5,000.00	7,569.00
121 MIDDLE SCHOOL B & A	33,000.00	33,000.00	11,496.00	23,000.00	0.00	929.00
123 ADULT ED PROGRAMMING	2,000.00	2,000.00	1,335.00	4,500.00	2,000.00	1,521.00
130 YARD SALE	0.00	0.00	0.00	0.00	0.00	45.00
132 TRAVEL B BALL	15,000.00	15,000.00	15,688.27	26,000.00	0.00	0.00
133 FIELD HOCKEY	2,700.00	2,700.00	1,230.00	2,500.00	4,675.00	0.00
143 MIDDLE SCHOOL PROGRAMMING	0.00	0.00	0.00	0.00	1,000.00	0.00
144 YOUTH SUMMER DAY TRIPS	8,700.00	8,700.00	1,146.25	6,500.00	5,555.00	6,605.00
146 CHEERING	5,900.00	5,900.00	4,452.00	6,500.00	0.00	0.00
147 HMS SUMMER	33,000.00	33,000.00	16,059.25	25,000.00	0.00	31,485.50
RECREATION ENTERPRISE	642,800.00	642,800.00	333,862.36	521,500.00	493,990.00	510,706.01

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 36 WIRELESS CONNECTIVITY						
WIRELESS CONNECTIVITY	0.00	0.00	0.00	0.00	0.00	0.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 37 GRANTS						
116 SNOWMOBILE TRAIL GRANT	0.00	0.00	-9,100.00	0.00	0.00	9,100.00
129 COVID-19	0.00	0.00	0.00	0.00	0.00	49,500.00
134 TRACK DONATIONS	0.00	0.00	15,000.00	0.00	0.00	250,000.00
GRANTS	0.00	0.00	5,900.00	0.00	0.00	308,600.00

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Revenue

	2026 Manager	2026 Initial	2025 YTD	2025 Budget	2024 Budget	2024 Actual
Dept: 40 TRUSTS						
100 WILFRED PIKE TRUST	0.00	0.00	177.48	0.00	0.00	336.06
101 HERMON HISTORICAL SOCIETY	0.00	0.00	110.42	0.00	0.00	209.10
102 HERMON VETERANS MEMORIAL	0.00	0.00	0.00	0.00	0.00	5,208.34
103 WILMA NOWELL TRUST	0.00	0.00	26.80	0.00	0.00	50.76
104 BOSTON POST CANE	0.00	0.00	16.87	0.00	0.00	32.09
105 MEDICAL REIMBURSEMENTS	0.00	0.00	10,912.22	0.00	0.00	13,057.08
106 GREATER HERMON COMM ATHLETIC	0.00	0.00	212.66	0.00	0.00	402.69
107 HERM04-CEMETERY	0.00	0.00	3,050.00	0.00	0.00	11,200.00
108 VETERANS MEMORIAL PARK TRUSTS	0.00	0.00	100.00	0.00	0.00	0.00
	0.00	0.00	14,606.45	0.00	0.00	30,496.12
Revenue Totals:	5,901,000.00	5,901,000.00	13,507,071.52	6,106,350.00	15,615,893.00	15,956,080.80