

FY27 Council Workshop Feb 2026 - History and Initial

	Expense						
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION							
COMPENSATION							
01-05 FICA/MED	1,586.05	2,097.47	2,801.95	0.00	0.00	0.00	.00%
01-06 HEALTH INSURANCE	144,060.13	181,015.29	169,015.24	256,000.00	297,668.00	41,668.00	16.28%
Estimated 15% increase Jan-Jun 2027							
01-07 LIFE INSURANCE	763.65	1,394.27	4,691.26	610.00	200.00	-410.00	-67.21%
Retiree benefit included \$200 (Willis)							
COMPENSATION	146,409.83	184,507.03	176,508.45	256,610.00	297,868.00	41,258.00	16.08%
DUES							
03-01 MEMBERSHIPS	557.91	580.21	598.37	400.00	2,600.00	2,200.00	550.00%
MPO 100, Hermon Alumni Assoc 75, Sams Club 125, Amazaon Prime 150, BACTS 2000, Maine Service Centers Coalition 0, Maine Bond Bank 75							
03-02 CHAMBER OF COMMERCE	0.00	720.00	500.00	400.00	650.00	250.00	62.50%
03-03 MAINE MUNICIPAL ASSOCIATION	6,877.00	7,455.00	7,797.00	8,400.00	8,900.00	500.00	5.95%
DUES	7,434.91	8,755.21	8,895.37	9,200.00	12,150.00	2,950.00	32.07%
PROJECTS							
04-03 TAX BILLS	3,022.63	3,180.23	3,356.59	5,000.00	5,000.00	0.00	.00%
04-04 TOWN REPORT	1,279.37	0.00	1,644.92	2,500.00	2,500.00	0.00	.00%
PROJECTS	4,302.00	3,180.23	5,001.51	7,500.00	7,500.00	0.00	.00%
SUPPLIES							
10-02 POSTAGE	5,709.49	7,100.00	12,049.78	14,000.00	15,000.00	1,000.00	7.14%
Tax Bill, Assessor Notice, Administrative							
10-06 PERIODICALS/BOOKS	0.00	0.00	0.00	310.00	310.00	0.00	.00%
SUPPLIES	5,709.49	7,100.00	12,049.78	14,310.00	15,310.00	1,000.00	6.99%
REPAIRS/MAINTENANCE							

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						Change \$	Change %
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION CONT'D							
12-01 COMPUTER REPAIR/MAINTENANCE	2,527.00	904.44	3,851.93	3,000.00	2,000.00	-1,000.00	-33.33%
REPAIRS/MAINTENANCE	2,527.00	904.44	3,851.93	3,000.00	2,000.00	-1,000.00	-33.33%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	4,825.17	5,295.67	8,065.06	6,000.00	4,000.00	-2,000.00	-33.33%
Copier, Postage Machine, Copier Overage Fee, Pole Rental,							
14-03 COMPUTER SOFTWARE LICENSE	89,510.67	149,091.53	104,783.32	45,000.00	52,000.00	7,000.00	15.56%
GIS 3000, TRIO 39000, Web Host 1000, Adobe 3000, CivicPlus 6000							
RENTALS/LICENSES	94,335.84	154,387.20	112,848.38	51,000.00	56,000.00	5,000.00	9.80%
INSURANCES							
15-01 GENERAL LIABILITY	5,938.00	7,626.00	8,846.00	45,000.00	50,000.00	5,000.00	11.11%
Consolidated all P&C insurance to one line from all departments							
15-02 WORKERS COMPENSATION	45,085.33	56,006.13	68,772.32	57,000.00	65,000.00	8,000.00	14.04%
15-03 PUBLIC OFFICIALS LIABILITY	6,150.00	6,756.00	6,696.00	0.00	0.00	0.00	.00%
15-08 CRIME	791.00	791.00	791.00	0.00	0.00	0.00	.00%
15-11 PAID FAMILY MED LV EMPLOYER INSURANCES	0.00	0.00	4,877.06	14,000.00	14,500.00	500.00	3.57%
INSURANCES	57,964.33	71,179.13	89,982.38	116,000.00	129,500.00	13,500.00	11.64%
SERVICES							
20-01 LEGAL SERVICES	76,145.72	48,183.70	29,007.90	45,000.00	60,000.00	15,000.00	33.33%
20-02 AUDIT SERVICES	11,896.71	12,099.31	25,814.34	40,000.00	40,000.00	0.00	.00%
Audit Year 1 of 3 (FY 27) RFP Award							
20-03 ADVERTISING CONTRACT	6,088.20	5,382.45	5,371.16	9,000.00	9,000.00	0.00	.00%
20-05 REGISTRY OF DEEDS/DISCHARGES	3,443.25	3,222.75	3,430.75	4,500.00	6,500.00	2,000.00	44.44%

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	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 10-01 GENERAL GOVERNMENT / ADMINISTRATION CONT'D							
20-36 IT SERVICES	0.00	0.00	0.00	85,000.00	90,000.00	5,000.00	5.88%
SJ Rollins							
SERVICES	97,573.88	68,888.21	63,624.15	183,500.00	205,500.00	22,000.00	11.99%
ADMINISTRATION	416,257.28	498,901.45	472,761.95	641,120.00	725,828.00	84,708.00	13.21%

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	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 10-02 GENERAL GOVERNMENT / TOWN MANAGER							
COMPENSATION							
01-01 SALARIES	168,760.84	127,870.64	128,873.60	120,000.00	126,000.00	6,000.00	5.00%
01-05 FICA/MED	12,517.99	9,476.80	9,253.58	9,180.00	9,639.00	459.00	5.00%
01-08 ICMA	10,311.28	11,414.46	11,933.78	10,800.00	12,852.00	2,052.00	19.00%
COMPENSATION	191,590.11	148,761.90	150,060.96	139,980.00	148,491.00	8,511.00	6.08%
PROF LEARN/MILEAGE							
02-01 LEARNING/SEMINAR	0.00	0.00	0.00	6,000.00	6,000.00	0.00	.00%
Professional Learning and Development to include ICMA, MTCMA Conferences							
02-04 MILEAGE	0.00	788.04	556.82	1,600.00	1,600.00	0.00	.00%
PROF LEARN/MILEAGE	0.00	788.04	556.82	7,600.00	7,600.00	0.00	.00%
DUES							
03-01 MEMBERSHIPS	0.00	0.00	288.10	1,100.00	1,800.00	700.00	63.64%
ICMA, MTCMA, MMTCTA, MLGHRA DUES	0.00	0.00	288.10	1,100.00	1,800.00	700.00	63.64%
STAFF							
05-02 MANAGER ALLOCATION	0.00	2,483.62	2,347.86	2,000.00	2,000.00	0.00	.00%
Employee Recognition and Allocation STAFF	0.00	2,483.62	2,347.86	2,000.00	2,000.00	0.00	.00%
UTILITIES							
06-04 CELL PHONES	660.00	1,113.77	710.99	900.00	900.00	0.00	.00%
UTILITIES	660.00	1,113.77	710.99	900.00	900.00	0.00	.00%
SUPPLIES							
10-22 SMALL TOOLS/EQUIPMENT	0.00	0.00	0.00	400.00	400.00	0.00	.00%
SUPPLIES	0.00	0.00	0.00	400.00	400.00	0.00	.00%
TOWN MANAGER	192,250.11	153,147.33	153,964.73	151,980.00	161,191.00	9,211.00	6.06%

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		Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
							Change \$	Change %
Dept/Div: 10-03 GENERAL GOVERNMENT / TOWN CLERK								
COMPENSATION								
01-01 SALARIES		71,240.03	84,480.01	103,088.93	91,050.00	95,594.00	4,544.00	4.99%
01-05 FICA/MED		4,844.53	5,951.44	7,301.82	6,966.00	7,313.00	347.00	4.98%
01-08 ICMA		6,055.40	7,518.62	8,241.34	8,195.00	9,751.00	1,556.00	18.99%
	COMPENSATION	82,139.96	97,950.07	118,632.09	106,211.00	112,658.00	6,447.00	6.07%
PROF LEARN/MILEAGE								
02-04 MILEAGE		27.66	202.33	127.43	100.00	100.00	0.00	.00%
	PROF LEARN/MILEAGE	27.66	202.33	127.43	100.00	100.00	0.00	.00%
DUES								
03-01 MEMBERSHIPS		0.00	0.00	0.00	100.00	200.00	100.00	100.00%
	DUES	0.00	0.00	0.00	100.00	200.00	100.00	100.00%
STAFF								
05-01 TRAINING/WORKSHOPS		110.00	0.00	120.00	300.00	300.00	0.00	.00%
	STAFF	110.00	0.00	120.00	300.00	300.00	0.00	.00%
UTILITIES								
06-04 CELL PHONES		0.00	0.00	900.00	900.00	900.00	0.00	.00%
	UTILITIES	0.00	0.00	900.00	900.00	900.00	0.00	.00%
	TOWN CLERK	82,277.62	98,152.40	119,779.52	107,611.00	114,158.00	6,547.00	6.08%

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							Change \$	Change %
Dept/Div: 10-04 GENERAL GOVERNMENT / FINANCE DIRECTOR								
COMPENSATION								
01-01 SALARIES		83,474.00	86,615.60	89,785.84	88,410.00	92,820.00	4,410.00	4.99%
01-02 FULL-TIME		75,681.23	63,482.31	69,992.02	73,317.00	76,992.00	3,675.00	5.01%
01-05 FICA/MED		11,924.55	10,993.39	11,506.79	12,373.00	12,991.00	618.00	4.99%
01-08 ICMA		19,266.89	17,767.56	14,274.55	14,556.00	17,321.00	2,765.00	19.00%
	COMPENSATION	190,346.67	178,858.86	185,559.20	188,656.00	200,124.00	11,468.00	6.08%
PROF LEARN/MILEAGE								
02-04 MILEAGE		483.72	332.17	676.05	500.00	750.00	250.00	50.00%
	PROF LEARN/MILEAGE	483.72	332.17	676.05	500.00	750.00	250.00	50.00%
DUES								
03-01 MEMBERSHIPS		0.00	0.00	30.00	200.00	400.00	200.00	100.00%
	MGFO, Assessor, MMTCTA							
	DUES	0.00	0.00	30.00	200.00	400.00	200.00	100.00%
STAFF								
05-01 TRAINING/WORKSHOPS		100.00	0.00	405.00	500.00	1,000.00	500.00	100.00%
	STAFF	100.00	0.00	405.00	500.00	1,000.00	500.00	100.00%
UTILITIES								
06-04 CELL PHONES		720.00	1,320.00	1,575.00	1,800.00	1,800.00	0.00	.00%
	UTILITIES	720.00	1,320.00	1,575.00	1,800.00	1,800.00	0.00	.00%
SERVICES								
	SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	FINANCE DIRECTOR	191,650.39	180,511.03	188,245.25	191,656.00	204,074.00	12,418.00	6.48%

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						Change \$	Change %
Dept/Div: 10-05 GENERAL GOVERNMENT / ASSESSOR							
COMPENSATION							
01-01 SALARIES	6,528.00	67,407.62	64,647.59	82,000.00	87,360.00	5,360.00	6.54%
01-02 FULL-TIME	0.00	0.00	0.00	54,080.00	58,968.00	4,888.00	9.04%
01-03 PART-TIME	81,470.39	55,131.60	38,624.64	0.00	11,195.00	11,195.00	100.00%
01-05 FICA/MED	6,540.37	8,868.73	7,172.36	10,410.00	14,923.00	4,513.00	43.35%
01-08 ICMA	5,854.63	6,582.87	12,762.97	12,406.00	0.00	-12,406.00	-100.00%
COMPENSATION	100,393.39	137,990.82	123,207.56	158,896.00	172,446.00	13,550.00	8.53%
PROF LEARN/MILEAGE							
02-04 MILEAGE	169.22	307.78	1,213.52	2,000.00	4,000.00	2,000.00	100.00%
PROF LEARN/MILEAGE	169.22	307.78	1,213.52	2,000.00	4,000.00	2,000.00	100.00%
DUES							
03-01 MEMBERSHIPS	125.00	110.00	165.00	400.00	500.00	100.00	25.00%
DUES	125.00	110.00	165.00	400.00	500.00	100.00	25.00%
PROJECTS							
04-02 MAPS	0.00	0.00	0.00	500.00	500.00	0.00	.00%
PROJECTS	0.00	0.00	0.00	500.00	500.00	0.00	.00%
STAFF							
05-01 TRAINING/WORKSHOPS	40.00	865.00	1,510.00	1,200.00	2,000.00	800.00	66.67%
STAFF	40.00	865.00	1,510.00	1,200.00	2,000.00	800.00	66.67%
UTILITIES							
06-04 CELL PHONES	0.00	960.00	1,350.00	1,800.00	1,800.00	0.00	.00%
UTILITIES	0.00	960.00	1,350.00	1,800.00	1,800.00	0.00	.00%
SUPPLIES							
10-01 OFFICE SUPPLIES	1,991.72	4,913.03	1,723.63	3,000.00	3,000.00	0.00	.00%
SUPPLIES	1,991.72	4,913.03	1,723.63	3,000.00	3,000.00	0.00	.00%
ASSESSOR	102,719.33	145,146.63	129,169.71	167,796.00	184,246.00	16,450.00	9.80%

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						Change \$	Change %
Dept/Div: 10-06 GENERAL GOVERNMENT / CODE ENFORCEMENT							
COMPENSATION							
01-02 FULL-TIME	70,854.40	78,480.00	80,974.40	84,214.00	88,431.00	4,217.00	5.01%
01-05 FICA/MED	5,330.02	5,921.05	6,007.37	6,443.00	6,765.00	322.00	5.00%
01-08 ICMA	6,576.56	8,274.42	7,842.42	7,580.00	9,020.00	1,440.00	19.00%
COMPENSATION	82,760.98	92,675.47	94,824.19	98,237.00	104,216.00	5,979.00	6.09%
PROF LEARN/MILEAGE							
02-04 MILEAGE	923.63	1,386.71	2,231.98	2,000.00	3,000.00	1,000.00	50.00%
PROF LEARN/MILEAGE	923.63	1,386.71	2,231.98	2,000.00	3,000.00	1,000.00	50.00%
DUES							
03-01 MEMBERSHIPS	0.00	0.00	0.00	600.00	500.00	-100.00	-16.67%
DUES	0.00	0.00	0.00	600.00	500.00	-100.00	-16.67%
STAFF							
05-01 TRAINING/WORKSHOPS	205.00	5,330.66	5,020.47	500.00	1,000.00	500.00	100.00%
STAFF	205.00	5,330.66	5,020.47	500.00	1,000.00	500.00	100.00%
UTILITIES							
06-04 CELL PHONES	660.00	660.00	900.00	900.00	900.00	0.00	.00%
UTILITIES	660.00	660.00	900.00	900.00	900.00	0.00	.00%
SUPPLIES							
10-01 OFFICE SUPPLIES	0.00	0.00	0.00	2,500.00	2,500.00	0.00	.00%
Laminator, Measure Device, Training Equipment							
10-22 SMALL TOOLS/EQUIPMENT	0.00	0.00	0.00	0.00	5,000.00	5,000.00	100.00%
SUPPLIES	0.00	0.00	0.00	2,500.00	7,500.00	5,000.00	200.00%
CODE ENFORCEMENT	84,549.61	100,052.84	102,976.64	104,737.00	117,116.00	12,379.00	11.82%

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						Change \$	Change %
Dept/Div: 10-07 GENERAL GOVERNMENT / ASSISTANT CLERKS							
COMPENSATION							
01-02 FULL-TIME	134,443.41	133,807.12	142,650.79	148,834.00	160,912.00	12,078.00	8.12%
3 staff							
01-05 FICA/MED	9,950.02	9,781.57	10,416.92	11,386.00	12,310.00	924.00	8.12%
01-08 ICMA	11,656.95	12,469.59	9,938.16	13,396.00	17,295.00	3,899.00	29.11%
COMPENSATION	156,050.38	156,058.28	163,005.87	173,616.00	190,517.00	16,901.00	9.73%
PROF LEARN/MILEAGE							
02-04 MILEAGE	0.00	0.00	0.00	400.00	400.00	0.00	.00%
PROF	0.00	0.00	0.00	400.00	400.00	0.00	.00%
LEARN/MILEAGE							
DUES							
03-01 MEMBERSHIPS	0.00	0.00	0.00	300.00	350.00	50.00	16.67%
Clerk Assoc, MWDA, GA, MMTCTA							
DUES	0.00	0.00	0.00	300.00	350.00	50.00	16.67%
STAFF							
05-01 TRAINING/WORKSHOPS	0.00	0.00	0.00	1,000.00	1,000.00	0.00	.00%
STAFF	0.00	0.00	0.00	1,000.00	1,000.00	0.00	.00%
ASSISTANT CLERKS	156,050.38	156,058.28	163,005.87	175,316.00	192,267.00	16,951.00	9.67%

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						Change \$	Change %
Dept/Div: 10-08 GENERAL GOVERNMENT / MUNICIPAL BUILDING							
COMPENSATION							
01-05 FICA/MED	95.44	297.32	350.13	383.00	478.00	95.00	24.80%
COMPENSATION	95.44	297.32	350.13	383.00	478.00	95.00	24.80%
UTILITIES							
06-01 ELECTRICITY	5,979.68	7,232.09	7,044.79	15,000.00	15,000.00	0.00	.00%
06-03 TELEPHONES	3,652.51	3,599.74	3,590.07	6,500.00	6,000.00	-500.00	-7.69%
06-05 HEATING OIL	5,200.44	3,823.54	4,739.08	12,000.00	10,000.00	-2,000.00	-16.67%
UTILITIES	14,832.63	14,655.37	15,373.94	33,500.00	31,000.00	-2,500.00	-7.46%
SUPPLIES							
10-04 MAINTENANCE SUPPLIES	5,227.89	7,661.37	23,475.70	6,000.00	10,000.00	4,000.00	66.67%
Mechanical Services Contract \$2000, Northstar 1000, Shred on site annual cleanup 1000, misc							
10-08 CLEANING SUPPLIES	356.20	501.10	1,155.03	800.00	1,000.00	200.00	25.00%
SUPPLIES	5,584.09	8,162.47	24,630.73	6,800.00	11,000.00	4,200.00	61.76%
INSURANCES							
15-04 PROPERTY	1,826.00	2,033.00	2,511.00	0.00	0.00	0.00	.00%
INSURANCES	1,826.00	2,033.00	2,511.00	0.00	0.00	0.00	.00%
SERVICES							
20-18 MOWING	0.00	0.00	0.00	0.00	8,000.00	8,000.00	100.00%
20-26 CLEANING	8,260.85	4,059.90	5,513.70	5,000.00	6,240.00	1,240.00	24.80%
\$30/hr *4hrs per wk*52wks							
SERVICES	8,260.85	4,059.90	5,513.70	5,000.00	14,240.00	9,240.00	184.80%
MUNICIPAL BUILDING	30,599.01	29,208.06	48,379.50	45,683.00	56,718.00	11,035.00	24.16%

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Dept/Div: 10-09 GENERAL GOVERNMENT / TOWN OFFICE							
SUPPLIES							
10-01 OFFICE SUPPLIES	8,965.96	10,732.09	10,260.83	12,000.00	12,000.00	0.00	.00%
10-03 COMPUTER SUPPLIES	34.48	86.97	211.97	200.00	1,000.00	800.00	400.00%
10-22 SMALL TOOLS/EQUIPMENT	119.97	577.80	983.64	1,000.00	1,000.00	0.00	.00%
SUPPLIES	9,120.41	11,396.86	11,456.44	13,200.00	14,000.00	800.00	6.06%
TOWN OFFICE	9,120.41	11,396.86	11,456.44	13,200.00	14,000.00	800.00	6.06%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 10-10 GENERAL GOVERNMENT / TOWN COUNCIL							
COMPENSATION							
01-03 PART-TIME	0.00	0.00	0.00	0.00	1,361.00	1,361.00	100.00%
Town staff coverage (OT)							
01-04 STIPENDS	10,475.00	10,850.00	10,850.00	10,850.00	10,850.00	0.00	.00%
\$1500 x7, Chair +250, Vice +\$100							
01-05 FICA/MED	801.39	830.08	827.94	831.00	936.00	105.00	12.64%
01-09 MPERS	0.00	0.00	0.00	0.00	139.00	139.00	100.00%
COMPENSATION	11,276.39	11,680.08	11,677.94	11,681.00	13,286.00	1,605.00	13.74%
PROJECTS							
04-01 COUNCIL PROJECTS	3,229.00	1,992.00	3,422.12	2,000.00	2,000.00	0.00	.00%
PROJECTS	3,229.00	1,992.00	3,422.12	2,000.00	2,000.00	0.00	.00%
TOWN COUNCIL	14,505.39	13,672.08	15,100.06	13,681.00	15,286.00	1,605.00	11.73%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 10-11 GENERAL GOVERNMENT / TOWN BOARDS							
COMPENSATION							
01-03 PART-TIME	322.13	302.51	633.19	2,000.00	1,021.00	-979.00	-48.95%
Planning Board Secretary (Staff), town staff support							
01-04 STIPENDS	2,043.25	2,113.60	1,960.60	2,128.00	2,128.00	0.00	.00%
PB \$51/qtr *7 // ZBA \$35*5 per meeting (4)							
01-05 FICA/MED	574.91	548.88	612.65	700.00	900.00	200.00	28.57%
01-09 MPERS	0.00	0.00	0.00	180.00	105.00	-75.00	-41.67%
COMPENSATION	2,940.29	2,964.99	3,206.44	5,008.00	4,154.00	-854.00	-17.05%
PROJECTS							
04-02 MAPS	5,195.00	4,775.00	5,475.00	6,750.00	8,000.00	1,250.00	18.52%
Staff Part time 300hrs * \$25 Printing Maps \$500							
PROJECTS	5,195.00	4,775.00	5,475.00	6,750.00	8,000.00	1,250.00	18.52%
STAFF							
05-01 TRAINING/WORKSHOPS	170.00	100.00	0.00	280.00	280.00	0.00	.00%
STAFF	170.00	100.00	0.00	280.00	280.00	0.00	.00%
SUPPLIES							
10-01 OFFICE SUPPLIES	38.40	0.00	0.00	0.00	0.00	0.00	.00%
SUPPLIES	38.40	0.00	0.00	0.00	0.00	0.00	.00%
SERVICES							
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
TOWN BOARDS	8,343.69	7,839.99	8,681.44	12,038.00	12,434.00	396.00	3.29%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 10-13 GENERAL GOVERNMENT / TOWN EXPENSES							
PROJECTS							
04-05 HERMON CONNECTION	16,408.54	16,120.95	20,352.46	20,000.00	20,000.00	0.00	.00%
PROJECTS	16,408.54	16,120.95	20,352.46	20,000.00	20,000.00	0.00	.00%
STAFF							
05-04 LPI EXPENSE	1,440.66	0.00	0.00	0.00	0.00	0.00	.00%
STAFF	1,440.66	0.00	0.00	0.00	0.00	0.00	.00%
MISCELLANEOUS CHARGES							
MISCELLANEOUS CHARGES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
TOWN EXPENSES	17,849.20	16,120.95	20,352.46	20,000.00	20,000.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 10-14 GENERAL GOVERNMENT / ELECTIONS							
COMPENSATION							
01-05 FICA/MED	0.00	0.00	0.00	2,500.00	3,563.00	1,063.00	42.52%
01-10 ELECTIONS	0.00	0.00	0.00	24,100.00	35,240.00	11,140.00	46.22%
01-11 OVERTIME	0.00	0.00	0.00	8,600.00	11,325.00	2,725.00	31.69%
COMPENSATION	0.00	0.00	0.00	35,200.00	50,128.00	14,928.00	42.41%
STAFF							
05-01 TRAINING/WORKSHOPS	0.00	0.00	0.00	200.00	200.00	0.00	.00%
STAFF	0.00	0.00	0.00	200.00	200.00	0.00	.00%
SUPPLIES							
10-01 OFFICE SUPPLIES	0.00	0.00	0.00	6,000.00	6,000.00	0.00	.00%
SUPPLIES	0.00	0.00	0.00	6,000.00	6,000.00	0.00	.00%
REPAIRS/MAINTENANCE							
12-01 COMPUTER	0.00	0.00	0.00	2,000.00	2,000.00	0.00	.00%
REPAIR/MAINTENANCE	0.00	0.00	0.00	2,000.00	2,000.00	0.00	.00%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	0.00	0.00	0.00	12,000.00	25,000.00	13,000.00	108.33%
Secretary of State Elections Mandatory Requirements							
RENTALS/LICENSES	0.00	0.00	0.00	12,000.00	25,000.00	13,000.00	108.33%
ELECTIONS	0.00	0.00	0.00	55,400.00	83,328.00	27,928.00	50.41%
GENERAL GOVERNMENT	1,306,172.42	1,410,207.90	1,433,873.57	1,700,218.00	1,900,646.00	200,428.00	11.79%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 11-01 ECONOMIC DEVELOPMENT / ECONOMIC DEVELOPMENT							
COMPENSATION							
01-01 SALARIES	91,280.00	92,019.20	94,785.60	98,361.00	102,515.00	4,154.00	4.22%
01-02 FULL-TIME	0.00	0.00	0.00	44,884.00	50,280.00	5,396.00	12.02%
01-05 FICA/MED	7,696.70	10,532.56	9,507.69	10,959.00	11,689.00	730.00	6.66%
01-06 HEALTH INSURANCE	6,767.25	7,308.68	7,919.54	22,202.00	35,132.00	12,930.00	58.24%
01-08 ICMA	8,312.68	13,035.77	11,744.20	12,983.00	15,585.00	2,602.00	20.04%
COMPENSATION	114,056.63	122,896.21	123,957.03	189,389.00	215,201.00	25,812.00	13.63%
PROF LEARN/MILEAGE							
02-04 MILEAGE	1,789.21	1,205.30	2,501.76	2,500.00	2,500.00	0.00	.00%
PROF LEARN/MILEAGE	1,789.21	1,205.30	2,501.76	2,500.00	2,500.00	0.00	.00%
DUES							
DUES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PROJECTS							
04-08 ECONOMIC DEVELOPMENT PROMOTION	132,823.09	551,336.34	521,747.19	500,000.00	621,000.00	121,000.00	24.20%
PROJECTS	132,823.09	551,336.34	521,747.19	500,000.00	621,000.00	121,000.00	24.20%
STAFF							
05-01 TRAINING/WORKSHOPS	75.00	455.00	370.00	800.00	1,750.00	950.00	118.75%
STAFF	75.00	455.00	370.00	800.00	1,750.00	950.00	118.75%
UTILITIES							
06-03 TELEPHONES	660.00	660.00	900.00	1,800.00	1,800.00	0.00	.00%
UTILITIES	660.00	660.00	900.00	1,800.00	1,800.00	0.00	.00%
ECONOMIC DEVELOPMENT	249,403.93	676,552.85	649,475.98	694,489.00	842,251.00	147,762.00	21.28%
ECONOMIC DEVELOPMENT	249,403.93	676,552.85	649,475.98	694,489.00	842,251.00	147,762.00	21.28%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 12-01 PUBLIC SAFETY / POLICE DEPARTMENT							
COMPENSATION							
01-02 FULL-TIME	6,909.34	13,199.94	13,199.94	13,200.00	0.00	-13,200.00	-100.00%
01-03 PART-TIME	725.21	1,125.02	562.33	0.00	13,200.00	13,200.00	100.00%
ACO							
01-04 STIPENDS	255.00	106.13	84.90	0.00	2,500.00	2,500.00	100.00%
ACO Sub coverage							
01-05 FICA/MED	506.44	1,017.96	1,013.73	1,171.00	1,202.00	31.00	2.65%
COMPENSATION	8,395.99	15,449.05	14,860.90	14,371.00	16,902.00	2,531.00	17.61%
PROF LEARN/MILEAGE							
02-04 MILEAGE	0.00	0.00	0.00	600.00	600.00	0.00	.00%
PROF LEARN/MILEAGE	0.00	0.00	0.00	600.00	600.00	0.00	.00%
STAFF							
05-01 TRAINING/WORKSHOPS	160.00	0.00	0.00	100.00	100.00	0.00	.00%
STAFF	160.00	0.00	0.00	100.00	100.00	0.00	.00%
UTILITIES							
06-04 CELL PHONES	0.00	0.00	0.00	900.00	700.00	-200.00	-22.22%
UTILITIES	0.00	0.00	0.00	900.00	700.00	-200.00	-22.22%
SUPPLIES							
10-04 MAINTENANCE SUPPLIES	0.00	0.00	0.00	0.00	1,000.00	1,000.00	100.00%
SUPPLIES	0.00	0.00	0.00	0.00	1,000.00	1,000.00	100.00%
SERVICES							
20-10 SHELTER & VET COSTS	9,853.00	10,954.21	11,299.94	13,000.00	13,510.00	510.00	3.92%
20-35 PENOBSCOT SHERIFFS	506,255.28	521,712.90	647,896.94	725,000.00	787,070.00	62,070.00	8.56%
CONTRACT							
Contract year 2+3 (Jan25-Dec 27)//							
\$30,000 buyout for deputy academy option							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 12-01 PUBLIC SAFETY / POLICE DEPARTMENT CONT'D							
SERVICES	516,108.28	532,667.11	659,196.88	738,000.00	800,580.00	62,580.00	8.48%
POLICE	524,664.27	548,116.16	674,057.78	753,971.00	819,882.00	65,911.00	8.74%
DEPARTMENT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 12-02 PUBLIC SAFETY / FIRE DEPARTMENT							
COMPENSATION							
01-01 SALARIES	83,523.00	86,350.68	100,589.70	91,050.00	100,374.00	9,324.00	10.24%
01-02 FULL-TIME	56,984.28	387,508.03	337,627.89	567,208.00	687,484.00	120,276.00	21.20%
Includes Fire Admin							
01-03 PART-TIME	135,385.11	50,335.41	11,670.12	86,000.00	25,000.00	-61,000.00	-70.93%
01-05 FICA/MED	20,946.47	40,322.77	44,628.04	64,590.00	69,834.00	5,244.00	8.12%
01-06 HEALTH INSURANCE	49,538.24	138,348.24	148,760.19	96,732.00	211,301.00	114,569.00	118.44%
01-08 ICMA	5,914.09	14,414.61	16,554.94	14,313.00	14,500.00	187.00	1.31%
01-09 MPERS	2,314.47	38,245.56	47,178.27	75,743.00	114,000.00	38,257.00	50.51%
01-11 OVERTIME	2,293.92	22,708.87	155,153.43	75,000.00	100,000.00	25,000.00	33.33%
COMPENSATION	356,899.58	778,234.17	862,162.58	1,070,636.00	1,322,493.00	251,857.00	23.52%
STAFF							
05-01 TRAINING/WORKSHOPS	8,244.34	6,944.22	11,884.68	10,000.00	35,000.00	25,000.00	250.00%
2 staff in classes, professional learning and certification advancement							
05-05 HEALTH & MEDICAL EXPENSES	2,808.60	9,697.20	6,106.62	17,500.00	22,000.00	4,500.00	25.71%
CBA- Gym memberships local							
STAFF	11,052.94	16,641.42	17,991.30	27,500.00	57,000.00	29,500.00	107.27%
UTILITIES							
06-04 CELL PHONES	1,509.03	3,742.81	4,152.80	6,000.00	6,000.00	0.00	.00%
UTILITIES	1,509.03	3,742.81	4,152.80	6,000.00	6,000.00	0.00	.00%
SUPPLIES							
10-01 OFFICE SUPPLIES	1,448.74	3,529.12	7,663.85	21,500.00	21,500.00	0.00	.00%
10-04 MAINTENANCE SUPPLIES	4,294.90	10,250.50	2,250.89	4,500.00	6,500.00	2,000.00	44.44%
10-06 PERIODICALS/BOOKS	1,738.49	1,757.99	2,223.20	9,600.00	11,900.00	2,300.00	23.96%
10-07 GAS & OIL	7,206.77	6,519.83	5,045.86	12,900.00	12,900.00	0.00	.00%
10-08 CLEANING SUPPLIES	4,845.06	14,870.58	73.97	9,000.00	11,000.00	2,000.00	22.22%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 12-02 PUBLIC SAFETY / FIRE DEPARTMENT CONT'D							
10-09 FIRE PREVENTION	3,563.80	4,149.23	7,322.15	11,300.00	16,300.00	5,000.00	44.25%
10-10 UNIFORMS	10,980.51	8,557.12	1,865.12	16,500.00	16,500.00	0.00	.00%
10-11 DRY HYDRANTS/PONDS	0.00	0.00	0.00	1,500.00	1,500.00	0.00	.00%
10-22 SMALL TOOLS/EQUIPMENT	19,143.96	33,171.44	40,297.10	50,000.00	70,000.00	20,000.00	40.00%
10-23 REHAB SUPPLIES	942.50	1,794.94	1,230.23	2,400.00	7,200.00	4,800.00	200.00%
10-33 EMS	0.00	0.00	9,639.45	18,000.00	54,000.00	36,000.00	200.00%
SUPPLIES	54,164.73	84,600.75	77,611.82	157,200.00	229,300.00	72,100.00	45.87%
REPAIRS/MAINTENANCE							
12-08 RADIO REPAIRS/MAINTENANCE TM2000	13,536.63	4,906.39	6,787.81	6,000.00	8,000.00	2,000.00	33.33%
12-13 VEHICLE REPAIR/MAINT/EQUIPMENT	69,542.36	39,962.22	34,712.18	35,200.00	40,000.00	4,800.00	13.64%
12-16 SCBA MAINTENANCE	3,281.50	4,744.76	5,555.24	5,300.00	8,300.00	3,000.00	56.60%
REPAIRS/MAINTENANCE	86,360.49	49,613.37	47,055.23	46,500.00	56,300.00	9,800.00	21.08%
SERVICES							
20-37 EMS AMBULANCE	0.00	0.00	0.00	71,000.00	0.00	-71,000.00	-100.00%
SERVICES	0.00	0.00	0.00	71,000.00	0.00	-71,000.00	-100.00%
FIRE DEPARTMENT	509,986.77	932,832.52	1,008,973.73	1,378,836.00	1,671,093.00	292,257.00	21.20%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 12-06 PUBLIC SAFETY / UTILITIES							
UTILITIES							
06-01 ELECTRICITY	11,573.82	13,869.33	13,350.29	14,500.00	14,500.00	0.00	.00%
06-02 STREET LIGHTS	37,332.32	47,042.89	35,793.62	46,900.00	46,900.00	0.00	.00%
06-03 TELEPHONES	0.00	0.00	0.00	871.00	871.00	0.00	.00%
06-05 HEATING OIL	17,784.38	11,786.35	11,656.21	20,500.00	20,500.00	0.00	.00%
06-06 PROPANE	0.00	403.46	42.22	1,000.00	1,000.00	0.00	.00%
06-07 TRAFFIC SIGNAL ELECTRIC	1,637.63	2,170.27	2,492.25	1,500.00	1,500.00	0.00	.00%
UTILITIES	68,328.15	75,272.30	63,334.59	85,271.00	85,271.00	0.00	.00%
SUPPLIES							
10-08 CLEANING SUPPLIES	4,573.17	5,970.10	7,630.32	11,800.00	12,600.00	800.00	6.78%
Cemetery flags \$750 Firefighter memorial							
SUPPLIES	4,573.17	5,970.10	7,630.32	11,800.00	12,600.00	800.00	6.78%
REPAIRS/MAINTENANCE							
12-02 BUILDING REPAIRS/MAINT	24,124.93	42,827.84	25,842.33	30,000.00	40,000.00	10,000.00	33.33%
12-09 TRAFFIC SIGNAL REPAIRS/MAINT	1,287.50	6,920.23	5,891.86	3,000.00	5,000.00	2,000.00	66.67%
12-25 FD SPRINKLER CONTRACT	1,378.00	1,806.25	1,662.00	2,100.00	2,100.00	0.00	.00%
12-27 FD KITCHEN HOOD CONTRACT	121.00	230.00	128.00	500.00	500.00	0.00	.00%
12-28 FD MECHANICAL SERVICES	2,283.26	1,996.90	3,224.27	3,605.00	4,000.00	395.00	10.96%
CONTRAC							
Mechanical Service Agrmt update							
REPAIRS/MAINTENANCE	29,194.69	53,781.22	36,748.46	39,205.00	51,600.00	12,395.00	31.62%
RENTALS/LICENSES							
14-04 WATER HYDRANT RENTAL	47,068.56	51,710.12	58,282.40	64,250.00	70,000.00	5,750.00	8.95%
RENTALS/LICENSES	47,068.56	51,710.12	58,282.40	64,250.00	70,000.00	5,750.00	8.95%
UTILITIES	149,164.57	186,733.74	165,995.77	200,526.00	219,471.00	18,945.00	9.45%
PUBLIC SAFETY	1,183,815.61	1,667,682.42	1,849,027.28	2,333,333.00	2,710,446.00	377,113.00	16.16%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 13-01 PUBLIC WORKS / PUBLIC WKS- GENERAL							
COMPENSATION							
01-01 SALARIES	0.00	0.00	0.00	69,000.00	0.00	-69,000.00	-100.00%
01-02 FULL-TIME	51,191.20	46,779.41	66,696.38	52,000.00	126,956.00	74,956.00	144.15%
01-03 PART-TIME	81,740.35	36,335.31	21,475.00	0.00	0.00	0.00	.00%
01-05 FICA/MED	11,107.81	6,927.99	7,530.59	9,500.00	10,910.00	1,410.00	14.84%
01-06 HEALTH INSURANCE	48,644.22	22,847.39	12,953.67	13,962.00	44,201.00	30,239.00	216.58%
01-08 ICMA	13,093.20	7,564.29	7,455.38	11,150.00	14,546.00	3,396.00	30.46%
01-11 OVERTIME	23,240.40	11,468.99	12,777.89	15,000.00	16,000.00	1,000.00	6.67%
COMPENSATION	229,017.18	131,923.38	128,888.91	170,612.00	212,613.00	42,001.00	24.62%
STAFF							
05-01 TRAINING/WORKSHOPS	0.00	0.00	1,068.20	0.00	500.00	500.00	100.00%
05-08 DRUG TESTING	380.25	404.00	289.00	1,025.00	1,200.00	175.00	17.07%
STAFF	380.25	404.00	1,357.20	1,025.00	1,700.00	675.00	65.85%
UTILITIES							
06-04 CELL PHONES	1,210.85	880.19	670.86	900.00	1,500.00	600.00	66.67%
UTILITIES	1,210.85	880.19	670.86	900.00	1,500.00	600.00	66.67%
SUPPLIES							
10-04 MAINTENANCE SUPPLIES	0.00	0.00	-38.39	0.00	0.00	0.00	.00%
10-08 CLEANING SUPPLIES	0.00	0.00	0.00	0.00	14,000.00	14,000.00	100.00%
Snowmobile Club Lease maintenance 4500 (roll over if not used), Ecotat 7500, flags 2000							
10-10 UNIFORMS	0.00	0.00	0.00	0.00	5,000.00	5,000.00	100.00%
Uniform and boot allowance							
10-12 PUBLIC WORKS SUPPLIES	0.00	0.00	0.00	0.00	500.00	500.00	100.00%
10-14 STREET SIGNS	2,534.78	2,113.50	2,871.36	3,000.00	5,000.00	2,000.00	66.67%
Plus \$2000 for Flag install/removal							

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 13-01 PUBLIC WORKS / PUBLIC WKS- GENERAL CONT'D							
10-21 PLOW/SANDING EQUIPMENT	12,194.08	14,601.51	29,401.79	25,000.00	30,000.00	5,000.00	20.00%
10-22 SMALL TOOLS/EQUIPMENT	17,558.14	14,707.55	10,333.48	10,000.00	30,000.00	20,000.00	200.00%
SUPPLIES	32,287.00	31,422.56	42,568.24	38,000.00	84,500.00	46,500.00	122.37%
REPAIRS/MAINTENANCE							
12-07 VEHICLE REPAIRS	0.00	2,620.16	2,978.62	0.00	0.00	0.00	.00%
REPAIRS/MAINTENANCE	0.00	2,620.16	2,978.62	0.00	0.00	0.00	.00%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	15,437.00	36,776.98	3,880.00	5,000.00	6,000.00	1,000.00	20.00%
RENTALS/LICENSES	15,437.00	36,776.98	3,880.00	5,000.00	6,000.00	1,000.00	20.00%
INSURANCES							
15-06 MOBILE EQUIPMENT INS	211.00	211.00	211.00	0.00	0.00	0.00	.00%
INSURANCES	211.00	211.00	211.00	0.00	0.00	0.00	.00%
SERVICES							
20-18 MOWING	40,425.00	46,957.00	60,657.00	6,000.00	17,000.00	11,000.00	183.33%
20-19 TREE REMOVAL	12,850.00	24,400.00	30,325.00	30,000.00	80,000.00	50,000.00	166.67%
20-22 ROAD STRIPING	36,950.00	8,600.00	26,000.00	27,000.00	28,000.00	1,000.00	3.70%
SERVICES	90,225.00	79,957.00	116,982.00	63,000.00	125,000.00	62,000.00	98.41%
PUBLIC WKS-GENERAL	368,768.28	284,195.27	297,536.83	278,537.00	431,313.00	152,776.00	54.85%

FY27 Council Workshop Feb 2026 - History and Initial

		Expense					Init Req vs	Init Req vs
		2023	2024	2025	2026	2027	Curr Bud	Curr Bud
		Actual	Actual	Actual	Budget	Initial	Change \$	Change %
Dept/Div: 13-02 PUBLIC WORKS / ROADS								
PROJECTS								
	PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SUPPLIES								
	10-15 COLD PATCH	15,091.34	24,110.71	22,088.13	15,000.00	20,000.00	5,000.00	33.33%
	10-17 CULVERTS	1,900.00	19,181.72	0.00	11,000.00	15,000.00	4,000.00	36.36%
	10-18 SALT	86,827.06	30,989.54	76,680.78	82,500.00	82,500.00	0.00	.00%
	10-19 WINTER SAND	74,073.00	45,942.53	101,717.50	105,000.00	100,000.00	-5,000.00	-4.76%
	SUPPLIES	177,891.40	120,224.50	200,486.41	213,500.00	217,500.00	4,000.00	1.87%
REPAIRS/MAINTENANCE								
	12-10 ROAD CONSTRUCTION	430,164.86	502,323.84	448,770.63	715,000.00	850,000.00	135,000.00	18.88%
	REPAIRS/MAINTENANCE	430,164.86	502,323.84	448,770.63	715,000.00	850,000.00	135,000.00	18.88%
SERVICES								
	20-17 ROAD SWEEPING	19,340.00	20,050.00	30,000.00	28,500.00	28,500.00	0.00	.00%
	20-23 SNOWPLOW CONTRACT	443,290.19	564,279.53	650,044.83	710,000.00	1,025,000.00	315,000.00	44.37%
	Includes \$25,000 for snow removal on sidewalks estimate							
	SERVICES	462,630.19	584,329.53	680,044.83	738,500.00	1,053,500.00	315,000.00	42.65%
	ROADS	1,070,686.45	1,206,877.87	1,329,301.87	1,667,000.00	2,121,000.00	454,000.00	27.23%

FY27 Council Workshop Feb 2026 - History and Initial

		Expense						
		2023	2024	2025	2026	2027	Init Req vs	Init Req vs
		Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
							Change \$	Change %
Dept/Div: 13-03 PUBLIC WORKS / TOWN GARAGE								
UTILITIES								
06-01	ELECTRICITY	3,870.27	2,683.15	3,026.51	3,000.00	3,000.00	0.00	.00%
06-05	HEATING OIL	3,603.90	3,492.03	2,080.41	4,000.00	4,000.00	0.00	.00%
	UTILITIES	7,474.17	6,175.18	5,106.92	7,000.00	7,000.00	0.00	.00%
REPAIRS/MAINTENANCE								
12-02	BUILDING REPAIRS/MAINT	4,458.26	12,116.37	7,428.00	5,000.00	8,000.00	3,000.00	60.00%
	REPAIRS/MAINTENANCE	4,458.26	12,116.37	7,428.00	5,000.00	8,000.00	3,000.00	60.00%
INSURANCES								
	INSURANCES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	TOWN GARAGE	11,932.43	18,291.55	12,534.92	12,000.00	15,000.00	3,000.00	25.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 13-04 PUBLIC WORKS / TRUCKS/TRACTOR							
SUPPLIES							
10-05 VEHICLE SUPPLIES	789.31	7.99	0.00	0.00	0.00	0.00	.00%
10-07 GAS & OIL	28,976.46	6,897.91	8,921.42	10,000.00	10,000.00	0.00	.00%
10-22 SMALL TOOLS/EQUIPMENT	988.40	4,073.42	67.88	0.00	0.00	0.00	.00%
SUPPLIES	30,754.17	10,979.32	8,989.30	10,000.00	10,000.00	0.00	.00%
REPAIRS/MAINTENANCE							
12-07 VEHICLE REPAIRS	42,733.77	8,467.95	31,496.29	20,000.00	26,000.00	6,000.00	30.00%
12-08 RADIO REPAIRS/MAINTENANCE	10,093.44	10.00	0.00	500.00	500.00	0.00	.00%
12-17 TRACTOR & BACKHOE MAINT/REPAIR	6,492.90	8,388.10	10,439.96	5,000.00	6,000.00	1,000.00	20.00%
REPAIRS/MAINTENANCE	59,320.11	16,866.05	41,936.25	25,500.00	32,500.00	7,000.00	27.45%
INSURANCES							
15-05 VEHICLE INSURANCE	6,806.00	6,959.00	7,546.00	0.00	0.00	0.00	.00%
INSURANCES	6,806.00	6,959.00	7,546.00	0.00	0.00	0.00	.00%
TRUCKS/TRACTOR	96,880.28	34,804.37	58,471.55	35,500.00	42,500.00	7,000.00	19.72%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 13-05 PUBLIC WORKS / SALT SHED/STORAGE							
PROJECTS							
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
UTILITIES							
06-01 ELECTRICITY	748.30	930.45	993.89	1,200.00	1,200.00	0.00	.00%
UTILITIES	748.30	930.45	993.89	1,200.00	1,200.00	0.00	.00%
REPAIRS/MAINTENANCE							
12-02 BUILDING REPAIRS/MAINT	18,049.39	2,724.40	317.49	3,000.00	3,000.00	0.00	.00%
REPAIRS/MAINTENANCE	18,049.39	2,724.40	317.49	3,000.00	3,000.00	0.00	.00%
INSURANCES							
15-04 PROPERTY	694.00	881.00	1,357.00	0.00	0.00	0.00	.00%
INSURANCES	694.00	881.00	1,357.00	0.00	0.00	0.00	.00%
SALT SHED/STORAGE	19,491.69	4,535.85	2,668.38	4,200.00	4,200.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 13-06 PUBLIC WORKS / CEMETERY							
COMPENSATION							
01-04 STIPENDS	2,545.00	4,835.00	2,375.00	5,000.00	5,000.00	0.00	.00%
Offset with revenues for lot sales							
01-05 FICA/MED	194.72	369.90	181.70	383.00	383.00	0.00	.00%
COMPENSATION	2,739.72	5,204.90	2,556.70	5,383.00	5,383.00	0.00	.00%
PROF LEARN/MILEAGE							
02-04 MILEAGE	0.00	0.00	0.00	250.00	250.00	0.00	.00%
PROF	0.00	0.00	0.00	250.00	250.00	0.00	.00%
LEARN/MILEAGE							
SUPPLIES							
10-04 MAINTENANCE SUPPLIES	0.00	0.00	0.00	0.00	2,000.00	2,000.00	100.00%
10-22 SMALL TOOLS/EQUIPMENT	6,148.18	1,781.80	1,396.78	850.00	850.00	0.00	.00%
Cemetery Flags/markers \$2000							
SUPPLIES	6,148.18	1,781.80	1,396.78	850.00	2,850.00	2,000.00	235.29%
REPAIRS/MAINTENANCE							
12-15 CEMETERY MAINTENANCE	0.00	0.00	0.00	0.00	22,000.00	22,000.00	100.00%
REPAIRS/MAINTENANCE	0.00	0.00	0.00	0.00	22,000.00	22,000.00	100.00%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	1,800.00	4,232.00	1,562.50	0.00	0.00	0.00	.00%
RENTALS/LICENSES	1,800.00	4,232.00	1,562.50	0.00	0.00	0.00	.00%
SERVICES							
20-18 MOWING	0.00	0.00	0.00	42,900.00	44,400.00	1,500.00	3.50%
SERVICES	0.00	0.00	0.00	42,900.00	44,400.00	1,500.00	3.50%
RESERVES							
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
CEMETERY	10,687.90	11,218.70	5,515.98	49,383.00	74,883.00	25,500.00	51.64%
PUBLIC WORKS	1,578,447.03	1,559,923.61	1,706,029.53	2,046,620.00	2,688,896.00	642,276.00	31.38%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 14-01 SOLID WASTE/RECYCLING / LANDFILL							
COMPENSATION							
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00	.00%
REPAIRS/MAINTENANCE							
12-14 LANDFILL MAINTENANCE	18,794.17	16,613.34	28,044.77	20,000.00	20,000.00	0.00	.00%
REPAIRS/MAINTENANCE	18,794.17	16,613.34	28,044.77	20,000.00	20,000.00	0.00	.00%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	840.00	840.00	1,760.64	1,000.00	1,500.00	500.00	50.00%
RENTALS/LICENSES	840.00	840.00	1,760.64	1,000.00	1,500.00	500.00	50.00%
SERVICES							
20-24 RECYCLING CONTAINERS	0.00	2,603.30	0.00	0.00	0.00	0.00	.00%
SERVICES	0.00	2,603.30	0.00	0.00	0.00	0.00	.00%
MISCELLANEOUS CHARGES							
25-35 MISC	2,876.89	1,263.66	1,560.35	1,500.00	1,500.00	0.00	.00%
MISCELLANEOUS CHARGES	2,876.89	1,263.66	1,560.35	1,500.00	1,500.00	0.00	.00%
LANDFILL	22,511.06	21,320.30	31,365.76	22,500.00	23,000.00	500.00	2.22%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 14-02 SOLID WASTE/RECYCLING / HOUSEHOLD WASTE							
SERVICES							
20-12 ROADSIDE PICKUP	191,217.40	232,039.67	276,738.74	313,275.00	365,000.00	51,725.00	16.51%
Estimate 10% increase, \$3000 additional containers construction season, contingency							
20-14 PERC FEES	200,631.27	226,847.34	202,545.46	260,000.00	300,000.00	40,000.00	15.38%
20-24 RECYCLING CONTAINERS	27,561.20	39,611.89	41,800.37	52,000.00	52,000.00	0.00	.00%
20-27 HOUSEHOLD HAZARDOUS WASTE	0.00	0.00	0.00	10,000.00	10,000.00	0.00	.00%
SERVICES	419,409.87	498,498.90	521,084.57	635,275.00	727,000.00	91,725.00	14.44%
HOUSEHOLD WASTE	419,409.87	498,498.90	521,084.57	635,275.00	727,000.00	91,725.00	14.44%

FY27 Council Workshop Feb 2026 - History and Initial

		Expense					Init Req vs	Init Req vs
		2023	2024	2025	2026	2027	Curr Bud	Curr Bud
		Actual	Actual	Actual	Budget	Initial	Change \$	Change %
Dept/Div: 14-04 SOLID WASTE/RECYCLING / SEWER								
COMPENSATION								
	COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00	.00%
UTILITIES								
	06-01 ELECTRICITY	13,485.77	17,762.76	14,543.48	17,000.00	17,000.00	0.00	.00%
	06-06 PROPANE	88.50	354.10	383.99	600.00	600.00	0.00	.00%
	UTILITIES	13,574.27	18,116.86	14,927.47	17,600.00	17,600.00	0.00	.00%
SUPPLIES								
	10-22 SMALL TOOLS/EQUIPMENT	0.00	0.00	0.00	0.00	10,000.00	10,000.00	100.00%
	SUPPLIES	0.00	0.00	0.00	0.00	10,000.00	10,000.00	100.00%
RENTALS/LICENSES								
	RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
INSURANCES								
	15-04 PROPERTY	1,284.31	2,241.10	3,329.00	0.00	0.00	0.00	.00%
	INSURANCES	1,284.31	2,241.10	3,329.00	0.00	0.00	0.00	.00%
SERVICES								
	20-15 BANGOR SCDA CONTRACT	0.00	16,876.08	16,869.89	1,500.00	1,500.00	0.00	.00%
	20-16 SEWER PRETREATMENT	0.00	2,700.00	2,700.00	3,000.00	3,000.00	0.00	.00%
	20-23 SNOWPLOW CONTRACT	652.00	0.00	0.00	0.00	0.00	0.00	.00%
	20-25 PUMP STATION MAINTENANCE	10,061.68	56,587.75	29,901.04	72,000.00	90,000.00	18,000.00	25.00%
	20-26 CLEANING	0.00	1,087.50	13,803.00	15,000.00	15,000.00	0.00	.00%
	20-28 SEWER TESTING	0.00	0.00	0.00	10,000.00	10,000.00	0.00	.00%
	SERVICES	10,713.68	77,251.33	63,273.93	101,500.00	119,500.00	18,000.00	17.73%
	SEWER	25,572.26	97,609.29	81,530.40	119,100.00	147,100.00	28,000.00	23.51%
	SOLID WASTE/RECYCLING	467,493.19	617,428.49	633,980.73	776,875.00	897,100.00	120,225.00	15.48%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 15-01 RECREATION & SOCIAL SERVICES / RECREATION							
COMPENSATION							
01-01 SALARIES	61,796.80	15,000.00	39,650.00	34,752.00	36,495.00	1,743.00	5.02%
50% to #35							
01-05 FICA/MED	4,796.82	2,019.44	419.26	2,569.00	2,792.00	223.00	8.68%
50% to #35							
01-06 HEALTH INSURANCE	26,832.04	30,354.50	29,787.72	14,724.00	17,566.00	2,842.00	19.30%
50% To #35							
01-08 ICMA	5,252.78	5,765.04	6,291.35	3,128.00	3,723.00	595.00	19.02%
50% to #35							
COMPENSATION	98,678.44	53,138.98	76,148.33	55,173.00	60,576.00	5,403.00	9.79%
PROF LEARN/MILEAGE							
02-04 MILEAGE	601.73	922.54	1,048.04	1,100.00	1,100.00	0.00	.00%
PROF	601.73	922.54	1,048.04	1,100.00	1,100.00	0.00	.00%
LEARN/MILEAGE							
DUES							
03-01 MEMBERSHIPS	180.00	180.00	225.00	250.00	250.00	0.00	.00%
DUES	180.00	180.00	225.00	250.00	250.00	0.00	.00%
PROJECTS							
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
STAFF							
05-01 TRAINING/WORKSHOPS	848.05	774.00	1,001.00	1,500.00	1,500.00	0.00	.00%
STAFF	848.05	774.00	1,001.00	1,500.00	1,500.00	0.00	.00%
UTILITIES							
06-01 ELECTRICITY	1,005.31	1,773.74	1,406.22	2,000.00	2,000.00	0.00	.00%
06-04 CELL PHONES	480.00	80.00	542.24	660.00	660.00	0.00	.00%
UTILITIES	1,485.31	1,853.74	1,948.46	2,660.00	2,660.00	0.00	.00%
SUPPLIES							

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 15-01 RECREATION & SOCIAL SERVICES / RECREATION							
CONT'D							
10-01 OFFICE SUPPLIES	696.84	1,111.92	0.00	0.00	0.00	0.00	.00%
to #35							
10-22 SMALL TOOLS/EQUIPMENT	133.97	0.00	0.00	0.00	0.00	0.00	.00%
to#35							
SUPPLIES	830.81	1,111.92	0.00	0.00	0.00	0.00	.00%
REPAIRS/MAINTENANCE							
12-02 BUILDING REPAIRS/MAINT	375.00	2,375.00	450.00	2,400.00	6,000.00	3,600.00	150.00%
Veteran Park maintenance \$2000							
REPAIRS/MAINTENANCE	375.00	2,375.00	450.00	2,400.00	6,000.00	3,600.00	150.00%
RENTALS/LICENSES							
14-01 EQUIPMENT RENTALS	755.00	5,605.00	0.00	0.00	0.00	0.00	.00%
14-05 PORTER POTTY RENTAL	4,152.50	0.00	6,218.75	2,500.00	6,000.00	3,500.00	140.00%
RENTALS/LICENSES	4,907.50	5,605.00	6,218.75	2,500.00	6,000.00	3,500.00	140.00%
INSURANCES							
15-04 PROPERTY	318.00	300.00	462.00	0.00	0.00	0.00	.00%
15-06 MOBILE EQUIPMENT INS	88.00	88.00	0.00	0.00	0.00	0.00	.00%
INSURANCES	406.00	388.00	462.00	0.00	0.00	0.00	.00%
SERVICES							
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SOCIAL SERVICES							
SOCIAL SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION ENTERPRISE							
RECREATION ENTERPRISE	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION	108,312.84	66,349.18	87,501.58	65,583.00	78,086.00	12,503.00	19.06%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
	Actual	Actual	Actual	Budget	Initial		
Dept/Div: 15-02 RECREATION & SOCIAL SERVICES / SOCIAL SERVICES							
SOCIAL SERVICES							
30-01 Ambulance Svc-Supplies	297,840.00	64,610.00	69,168.27	0.00	0.00	0.00	.00%
30-06 SNOWMOBILE CLUB	4,500.00	4,500.00	4,500.00	4,500.00	0.00	-4,500.00	-100.00%
30-12 ECOTAT GARDENS	7,500.00	7,500.00	7,500.00	7,500.00	0.00	-7,500.00	-100.00%
30-18 AMERICAN LEGION POST #200	2,000.00	2,000.00	3,150.20	2,000.00	0.00	-2,000.00	-100.00%
30-23 FIRST STEP	300.00	300.00	300.00	0.00	0.00	0.00	.00%
30-24 SPRUCE RUN	500.00	500.00	500.00	0.00	0.00	0.00	.00%
30-28 FUEL ASSISTANCE PROGRAM	-1,635.57	-500.00	0.00	0.00	0.00	0.00	.00%
30-29 NEIGHBORS SUPPORTING NEIGHBORS	2,500.00	3,000.00	3,000.00	3,000.00	0.00	-3,000.00	-100.00%
SOCIAL SERVICES	313,504.43	81,910.00	88,118.47	17,000.00	0.00	-17,000.00	-100.00%
SOCIAL SERVICES	313,504.43	81,910.00	88,118.47	17,000.00	0.00	-17,000.00	-100.00%

FY27 Council Workshop Feb 2026 - History and Initial

		Expense					Init Req vs	Init Req vs
		2023	2024	2025	2026	2027	Curr Bud	Curr Bud
		Actual	Actual	Actual	Budget	Initial	Change \$	Change %
Dept/Div: 15-04 RECREATION & SOCIAL SERVICES / JACKSON BEACH								
COMPENSATION								
	COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PROJECTS								
	PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
UTILITIES								
	06-01 ELECTRICITY	235.80	288.89	499.24	600.00	600.00	0.00	.00%
	UTILITIES	235.80	288.89	499.24	600.00	600.00	0.00	.00%
SUPPLIES								
	10-08 CLEANING SUPPLIES	378.19	1,953.62	614.83	750.00	1,000.00	250.00	33.33%
	SUPPLIES	378.19	1,953.62	614.83	750.00	1,000.00	250.00	33.33%
REPAIRS/MAINTENANCE								
	12-02 BUILDING REPAIRS/MAINT	0.00	0.00	0.00	0.00	3,000.00	3,000.00	100.00%
	12-17 TRACTOR & BACKHOE MAINT/REPAIR	0.00	0.00	99.32	0.00	0.00	0.00	.00%
	REPAIRS/MAINTENANCE	0.00	0.00	99.32	0.00	3,000.00	3,000.00	100.00%
INSURANCES								
	15-04 PROPERTY	84.00	88.00	109.00	0.00	0.00	0.00	.00%
	INSURANCES	84.00	88.00	109.00	0.00	0.00	0.00	.00%
SERVICES								
	20-18 MOWING	0.00	0.00	600.00	0.00	0.00	0.00	.00%
	SERVICES	0.00	0.00	600.00	0.00	0.00	0.00	.00%
	JACKSON BEACH	697.99	2,330.51	1,922.39	1,350.00	4,600.00	3,250.00	240.74%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 15-05 RECREATION & SOCIAL SERVICES / NEW SCHOOL TRACK							
PROJECTS							
04-16 NEW SCHOOL TRACK	1,152.15	0.00	0.00	0.00	0.00	0.00	.00%
PROJECTS	1,152.15	0.00	0.00	0.00	0.00	0.00	.00%
NEW SCHOOL TRACK	1,152.15	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION & SOCIAL SERVICES	423,667.41	150,589.69	177,542.44	83,933.00	82,686.00	-1,247.00	-1.49%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 16-01 DEBT SERVICE / DEBT SVC-NEW TRACK							
SUPPLIES							
SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MISCELLANEOUS CHARGES							
25-01 DEBT SVC-NEW TRACK LOAN	0.00	459,795.78	459,795.77	459,800.00	459,800.00	0.00	.00%
Track Loan 04/2034. Note: PADS Bon 11/2029							
MISCELLANEOUS CHARGES	0.00	459,795.78	459,795.77	459,800.00	459,800.00	0.00	.00%
DEBT SVC-NEW TRACK	0.00	459,795.78	459,795.77	459,800.00	459,800.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 16-03 DEBT SERVICE / NEW TRACK CONSTRUCTION LOAN							
PROJECTS							
04-16 NEW SCHOOL TRACK	579,847.08	2,574,546.76	279,592.81	0.00	0.00	0.00	.00%
PROJECTS	579,847.08	2,574,546.76	279,592.81	0.00	0.00	0.00	.00%
NEW TRACK CONSTRUCTION LOAN	579,847.08	2,574,546.76	279,592.81	0.00	0.00	0.00	.00%
DEBT SERVICE	579,847.08	3,034,342.54	739,388.58	459,800.00	459,800.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 17-01 CAPITAL IMPROVEMENTS / RESERVE ACCOUNTS							
CAPITAL RESERVE ACCOUNTS							
35-04 CEMETERY RESERVE	0.00	5,000.00	0.00	0.00	0.00	0.00	.00%
35-05 FIRE EQUIPMENT	0.00	75,000.00	0.00	170,000.00	168,880.00	-1,120.00	-.66%
FY27 CIP Capital Purchase Fire: 100,000 Utility Truck + 68,880 Boat/trailer							
35-06 HIGHWAY CAPITAL	0.00	225,000.00	0.00	130,000.00	312,500.00	182,500.00	140.38%
FY27 CIP Capital expense Public Works: PW2 Dump Body 115,000+93,523 Tractor replace + 11,000 Generator Coldbrook Signal + PW Fuel upgrade 70,000 + town office/PW Gargage winter safety upgrades 23,000							
35-08 PUB WKS FACILITIES/EQUIP REP	0.00	50,000.00	0.00	0.00	0.00	0.00	.00%
35-09 RECREATION FACILITIES	0.00	10,000.00	0.00	25,000.00	0.00	-25,000.00	-100.00%
35-11 MUNICIPAL BUILDING	0.00	50,000.00	0.00	25,000.00	0.00	-25,000.00	-100.00%
35-12 SEWER MAINTENANCE	0.00	20,000.00	0.00	50,000.00	0.00	-50,000.00	-100.00%
35-17 FIRE STATION	0.00	10,000.00	0.00	0.00	0.00	0.00	.00%
35-19 TECHNOLOGY	0.00	40,000.00	0.00	0.00	0.00	0.00	.00%
35-32 VETERAN MEMORIAL RESERVE	0.00	5,000.00	0.00	0.00	0.00	0.00	.00%
CAPITAL RESERVE	0.00	490,000.00	0.00	400,000.00	481,380.00	81,380.00	20.35%
ACCOUNTS							
RESERVE	0.00	490,000.00	0.00	400,000.00	481,380.00	81,380.00	20.35%
ACCOUNTS							
CAPITAL	0.00	490,000.00	0.00	400,000.00	481,380.00	81,380.00	20.35%
IMPROVEMENTS							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 19-01 SPECIAL ASSESSMENTS / COUNTY TAX							
MISCELLANEOUS CHARGES							
25-02 COUNTY TAX	963,715.00	1,079,962.40	1,156,813.14	1,314,259.00	1,642,824.00	328,565.00	25.00%
Estimated 25% increase							
MISCELLANEOUS CHARGES	963,715.00	1,079,962.40	1,156,813.14	1,314,259.00	1,642,824.00	328,565.00	25.00%
SCHOOL GENERAL FUND							
SCHOOL GENERAL FUND	0.00	0.00	0.00	0.00	0.00	0.00	.00%
COUNTY TAX	963,715.00	1,079,962.40	1,156,813.14	1,314,259.00	1,642,824.00	328,565.00	25.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 19-02 SPECIAL ASSESSMENTS / TAX INCENTIVE FUND							
MISCELLANEOUS CHARGES							
25-03 TAX INCENTIVE PROGRAM	78,105.94	90,859.39	200,989.68	145,000.00	160,000.00	15,000.00	10.34%
CEA and Legal, estimate placeholder until MVR							
25-04 TIF PROJECTS	6,644.58	4,462.00	0.00	0.00	0.00	0.00	.00%
MISCELLANEOUS CHARGES	84,750.52	95,321.39	200,989.68	145,000.00	160,000.00	15,000.00	10.34%
TAX INCENTIVE FUND	84,750.52	95,321.39	200,989.68	145,000.00	160,000.00	15,000.00	10.34%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 19-04 SPECIAL ASSESSMENTS / COUNCIL APPROVED SPECIAL PROJ							
PROJECTS							
PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MISCELLANEOUS CHARGES							
MISCELLANEOUS CHARGES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
COUNCIL APPROVED SPECIAL PROJ	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SPECIAL ASSESSMENTS	1,048,465.52	1,175,283.79	1,357,802.82	1,459,259.00	1,802,824.00	343,565.00	23.54%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 20-01 SCHOOL DEPARTMENT / EDUCATION							
SCHOOL GENERAL FUND							
50-03 ADULT EDUCATION	0.00	0.00	3,410.77	3,411.00	3,753.00	342.00	10.03%
Local portion for UTC. Budget amount required. Estimate place holder							
50-04 LOCAL CONTRIBUTION TO SCHOOL	5,760,854.17	6,009,275.80	6,005,865.00	7,498,043.00	8,172,867.00	674,824.00	9.00%
FY 9% inc Estimated. PLACE HOLDER. Actual is in approved per ATM.							
50-05 RESERVES EXPENSES	262,010.77	0.00	0.00	0.00	0.00	0.00	.00%
SCHOOL GENERAL FUND	6,022,864.94	6,009,275.80	6,009,275.77	7,501,454.00	8,176,620.00	675,166.00	9.00%
SCHOOL GRANTS							
SCHOOL GRANTS EDUCATION	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	6,022,864.94	6,009,275.80	6,009,275.77	7,501,454.00	8,176,620.00	675,166.00	9.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 20-02 SCHOOL DEPARTMENT / GRANTS							
SCHOOL GENERAL FUND							
SCHOOL GENERAL FUND	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SCHOOL GRANTS							
SCHOOL GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SCHOOL DEPARTMENT	6,022,864.94	6,009,275.80	6,009,275.77	7,501,454.00	8,176,620.00	675,166.00	9.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 25-01 GENERAL ASSISTANCE / GENERAL ASSISTANCE							
SUPPLIES							
10-24 GENERAL ASSISTANCE	5,548.58	2,823.53	785.10	5,000.00	0.00	-5,000.00	-100.00%
SUPPLIES	5,548.58	2,823.53	785.10	5,000.00	0.00	-5,000.00	-100.00%
GENERAL ASSISTANCE	5,548.58	2,823.53	785.10	5,000.00	0.00	-5,000.00	-100.00%
GENERAL ASSISTANCE	5,548.58	2,823.53	785.10	5,000.00	0.00	-5,000.00	-100.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 30-01 RESERVES / POLICE EQUIPMENT							
RESERVES							
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
POLICE	0.00	0.00	0.00	0.00	0.00	0.00	.00%
EQUIPMENT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-02 RESERVES / MUNICIPAL UNEMPLOYMENT							
RESERVES							
57-02 MUNICIPAL UNEMPLOYMENT	0.00	0.00	18,705.00	0.00	0.00	0.00	.00%
RESERVES	0.00	0.00	18,705.00	0.00	0.00	0.00	.00%
MUNICIPAL UNEMPLOYMENT	0.00	0.00	18,705.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-04 RESERVES / CEMETERY - USE							
RESERVES							
57-04 CEMETERY - USE	0.00	7,137.00	0.00	0.00	0.00	0.00	.00%
RESERVES	0.00	7,137.00	0.00	0.00	0.00	0.00	.00%
CEMETERY - USE	0.00	7,137.00	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-05 RESERVES / FIRE EQUIPMENT							
RESERVES							
57-05 FIRE EQUIPMENT	66,715.10	668,371.25	86,555.08	0.00	853,000.00	853,000.00	100.00%
CIP FY27, Reserve Fund Plan for Vehicles/Equip Fire. 370,000+275,000+158,000+50,000							
RESERVES	66,715.10	668,371.25	86,555.08	0.00	853,000.00	853,000.00	100.00%
FIRE EQUIPMENT	66,715.10	668,371.25	86,555.08	0.00	853,000.00	853,000.00	100.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-06 RESERVES / HIGHWAY CAPITAL							
RESERVES							
57-06 HIGHWAY CAPITAL	0.00	158,250.68	311,073.84	0.00	50,000.00	50,000.00	100.00%
CIP FY27 Reserve Fund Plan							
Emergency Road Repairs							
RESERVES	0.00	158,250.68	311,073.84	0.00	50,000.00	50,000.00	100.00%
HIGHWAY CAPITAL	0.00	158,250.68	311,073.84	0.00	50,000.00	50,000.00	100.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-08 RESERVES / PUBLIC WORKS FACILITIES							
RESERVES							
57-08 PUBLIC WORKS FACILITIES	0.00	42,662.07	0.00	0.00	0.00	0.00	.00%
RESERVES	0.00	42,662.07	0.00	0.00	0.00	0.00	.00%
PUBLIC WORKS FACILITIES	0.00	42,662.07	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-09 RESERVES / RECREATION FACILITIES							
CAPITAL RESERVE ACCOUNTS							
CAPITAL RESERVE ACCOUNTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RESERVES							
57-09 RECREATION FACILITIES	22,590.00	53,105.00	73,854.98	0.00	0.00	0.00	.00%
RESERVES	22,590.00	53,105.00	73,854.98	0.00	0.00	0.00	.00%
RECREATION FACILITIES	22,590.00	53,105.00	73,854.98	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-11 RESERVES / MUNICIPAL BUILDING							
RESERVES							
57-11 MUNICIPAL BUILDING	0.00	29,800.00	30,078.04	0.00	0.00	0.00	.00%
RESERVES	0.00	29,800.00	30,078.04	0.00	0.00	0.00	.00%
MUNICIPAL BUILDING	0.00	29,800.00	30,078.04	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-12 RESERVES / SEWER MAINTENANCE							
RESERVES							
57-12 SEWER MAINTENANCE	134,320.00	0.00	52,045.13	0.00	0.00	0.00	.00%
RESERVES	134,320.00	0.00	52,045.13	0.00	0.00	0.00	.00%
SEWER MAINTENANCE	134,320.00	0.00	52,045.13	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-14 RESERVES / PLANNING & ORDINANCE							
RESERVES							
57-14 PLANNING & ORDINANCE	22,002.44	16,000.00	0.00	0.00	0.00	0.00	.00%
RESERVES	22,002.44	16,000.00	0.00	0.00	0.00	0.00	.00%
PLANNING & ORDINANCE	22,002.44	16,000.00	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-17 RESERVES / PUBLIC SAFETY BUILDING							
COMPENSATION							
COMPENSATION	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RESERVES							
57-17 PUBLIC SAFETY BUILDING	16,234.34	13,575.58	0.00	0.00	0.00	0.00	.00%
RESERVES	16,234.34	13,575.58	0.00	0.00	0.00	0.00	.00%
PUBLIC SAFETY BUILDING	16,234.34	13,575.58	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-19 RESERVES / TECHNOLOGY							
RESERVES							
57-19 TECHNOLOGY	0.00	14,971.19	0.00	0.00	0.00	0.00	.00%
RESERVES	0.00	14,971.19	0.00	0.00	0.00	0.00	.00%
TECHNOLOGY	0.00	14,971.19	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-25 RESERVES / FIRE & RESCUE CONSOLIDATION							
RESERVES							
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
FIRE & RESCUE	0.00	0.00	0.00	0.00	0.00	0.00	.00%
CONSOLIDATION							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 30-28 RESERVES / JACKSON BEACH RESERVE							
RESERVES							
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
JACKSON BEACH	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RESERVE							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 30-32 RESERVES / VETERANS MEMORIAL PARK							
RESERVES							
RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
VETERANS MEMORIAL PARK	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RESERVES	871,809.38	1,003,872.77	572,312.07	0.00	903,000.00	903,000.00	100.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense							
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 35-01 RECREATION ENTERPRISE / REC ENTERPRISE EXPENSES							
COMPENSATION							
01-01 SALARIES	0.00	0.00	0.00	34,752.00	36,495.00	1,743.00	5.02%
01-05 FICA/MED	22,397.08	25,633.27	28,299.58	34,199.00	48,000.00	13,801.00	40.35%
01-06 HEALTH INSURANCE	9,585.72	14,621.03	20,623.21	46,026.00	51,835.00	5,809.00	12.62%
01-08 ICMA	6,384.77	4,477.32	4,973.09	15,700.00	22,405.00	6,705.00	42.71%
COMPENSATION	38,367.57	44,731.62	53,895.88	130,677.00	158,735.00	28,058.00	21.47%
RENTALS/LICENSES							
RENTALS/LICENSES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION ENTERPRISE							
60-01 PAYROLL	282,607.13	328,533.75	313,323.81	343,406.00	398,301.00	54,895.00	15.99%
60-02 BEFORE AND AFTER SCHOOL PROG.	14,332.82	16,420.83	11,368.56	15,000.00	15,000.00	0.00	.00%
60-03 SUMMER PROGRAM	10,797.07	10,948.40	7,737.67	15,000.00	16,000.00	1,000.00	6.67%
Supplies for \$1000. (trash bags, etc)							
60-04 TRAIL MAINTENANCE	0.00	261.41	0.00	8,000.00	5,000.00	-3,000.00	-37.50%
60-05 SOCCER PROGRAM	11,020.50	9,241.16	6,231.53	6,000.00	6,000.00	0.00	.00%
Gator Lease Final pay \$1000 FY27							
60-07 SPECIAL EVENTS	2,450.37	2,700.98	3,299.40	3,000.00	5,000.00	2,000.00	66.67%
60-08 FATHER DAUGHTER DANCE	4,512.20	5,394.86	5,760.25	6,000.00	6,000.00	0.00	.00%
60-09 SUMMER SIZZLER	4,158.98	9,886.39	12,212.12	12,000.00	14,000.00	2,000.00	16.67%
60-10 MISCELLANEOUS	13,058.10	967.81	8,036.16	0.00	0.00	0.00	.00%
60-11 BASKETBALL	5,604.07	9,903.68	6,050.19	10,000.00	10,000.00	0.00	.00%
60-12 FOOTBALL	16,108.23	37,037.64	14,776.24	20,500.00	25,000.00	4,500.00	21.95%
60-14 PARENTS NIGHT OUT	1,778.04	1,717.75	3,621.37	2,450.00	2,450.00	0.00	.00%
60-20 TRACK & FIELD	1,698.58	4,756.30	7,424.65	5,000.00	3,000.00	-2,000.00	-40.00%
60-22 SENIOR PROGRAMMING	3,341.89	4,171.56	4,149.81	4,000.00	4,000.00	0.00	.00%
60-23 ADULT ED PROGRAMMING	1,973.16	984.00	840.00	2,500.00	2,500.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
	Actual	Actual	Actual	Budget	Initial		
Dept/Div: 35-01 RECREATION ENTERPRISE / REC ENTERPRISE EXPENSES							
CONT'D							
60-24 TRAVEL BASKETBALL	0.00	0.00	13,816.43	14,500.00	14,500.00	0.00	.00%
60-25 FIELD HOCKEY	0.00	0.00	1,134.23	1,350.00	1,350.00	0.00	.00%
60-26 UNEMPLOYMENT	0.00	0.00	0.00	500.00	500.00	0.00	.00%
60-27 REC PHONE	1,264.44	1,562.55	1,245.80	2,160.00	2,000.00	-160.00	-7.41%
60-29 SPRING CELEBRATION	700.00	1,207.65	1,424.65	1,500.00	1,500.00	0.00	.00%
60-31 EQUIPMENT MAINTENANCE	2,196.00	1,621.98	1,590.96	8,500.00	9,500.00	1,000.00	11.76%
Gator Lease FY27 Final Pay \$1500							
60-32 FIELD MAINTENANCE	2,375.15	3,295.46	3,637.34	4,500.00	4,500.00	0.00	.00%
60-33 CHEERING	2,264.42	3,078.00	2,292.29	5,000.00	5,000.00	0.00	.00%
60-34 TRAINING	93.62	150.00	240.00	5,830.00	5,830.00	0.00	.00%
60-39 SUMMER - MIDDLE SCHOOL	7,103.72	7,214.31	6,223.84	6,250.00	6,250.00	0.00	.00%
60-40 MIDDLE SCHOOL PROGRAMMING	1,000.00	1,283.07	46.27	1,500.00	1,500.00	0.00	.00%
60-41 YOUTH SUMMER DAY TRIPS	4,652.08	4,310.63	3,368.32	6,000.00	8,000.00	2,000.00	33.33%
60-42 REC OFFICE	1,906.65	2,105.30	9,645.80	13,650.00	17,000.00	3,350.00	24.54%
Includes MyRec, Square Costs							
60-50 FEE CREDIT CARD PARTICIPANT	0.00	0.00	0.00	15,000.00	15,000.00	0.00	.00%
60-55 Community Program Offering	0.00	0.00	0.00	0.00	1,000.00	1,000.00	100.00%
RECREATION	396,997.22	468,755.47	449,497.69	539,096.00	605,681.00	66,585.00	12.35%
ENTERPRISE							
REC ENTERPRISE	435,364.79	513,487.09	503,393.57	669,773.00	764,416.00	94,643.00	14.13%
EXPENSES							
RECREATION	435,364.79	513,487.09	503,393.57	669,773.00	764,416.00	94,643.00	14.13%
ENTERPRISE							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 36-01 WIRELESS CONNECTIVITY / WIRELESS SERVICES							
SERVICES							
SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	.00%
WIRELESS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
SERVICES							
WIRELESS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
CONNECTIVITY							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-02 GRANTS / FIRE DEPT TURNOUT GEAR							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
FIRE DEPT	0.00	0.00	0.00	0.00	0.00	0.00	.00%
TURNOUT GEAR							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 37-03 GRANTS / MMA WIRELESS HEADSETS GRANT							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MMA WIRELESS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
HEADSETS GRANT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-04 GRANTS / BOAT LANDING GRANT JACKSON BEA							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BOAT LANDING	0.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANT JACKSON							
BEA							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-06 GRANTS / MMA GLOVES/BOOTS GRANT							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MMA	0.00	0.00	0.00	0.00	0.00	0.00	.00%
GLOVES/BOOTS							
GRANT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept/Div: 37-08 GRANTS / MMA HOODS GRANT FIRE DEPT							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MMA HOODS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANT FIRE DEPT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 37-19 GRANTS / MMA GAS METER GRANT							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
MMA GAS METER	0.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANT							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 37-20 GRANTS / INDIAN FIRE PUMPS							
GRANTS							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
INDIAN FIRE	0.00	0.00	0.00	0.00	0.00	0.00	.00%
PUMPS							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-29 GRANTS / ARPA COVID 19							
GRANTS							
56-29 ARPA COVID 19	400,000.00	49,500.00	274,254.68	0.00	0.00	0.00	.00%
GRANTS	400,000.00	49,500.00	274,254.68	0.00	0.00	0.00	.00%
ARPA COVID 19	400,000.00	49,500.00	274,254.68	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-34 GRANTS / BRICK PURCHASE							
GRANTS							
56-34 BRICK PURCHASE	55.00	576.04	0.00	0.00	0.00	0.00	.00%
GRANTS	55.00	576.04	0.00	0.00	0.00	0.00	.00%
BRICK PURCHASE	55.00	576.04	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 37-35 GRANTS / DONATION NEW TRACK							
GRANTS							
56-35 TRACK DONATION	200,000.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANTS	200,000.00	0.00	0.00	0.00	0.00	0.00	.00%
DONATION NEW TRACK	200,000.00	0.00	0.00	0.00	0.00	0.00	.00%
GRANTS	601,424.11	50,076.04	274,254.68	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

		2023	2024	2025	2026	2027	Init Req vs	Init Req vs
		Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
							Change \$	Change %
Dept/Div: 40-02 TRUSTS / HERMON VETERANS MEMORIAL								
TRUSTS								
	TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	HERMON	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	VETERANS							
	MEMORIAL							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
<hr/>							
Dept/Div: 40-04 TRUSTS / BOSTON POST CANE							
TRUSTS							
TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
BOSTON POST	0.00	0.00	0.00	0.00	0.00	0.00	.00%
CANE							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 40-05 TRUSTS / MEDICAL REIMBURSEMENTS							
TRUSTS							
65-05 MEDICAL REIMBURSEMENTS	10,114.93	9,876.41	11,503.61	0.00	0.00	0.00	.00%
TRUSTS	10,114.93	9,876.41	11,503.61	0.00	0.00	0.00	.00%
MEDICAL REIMBURSEMENTS	10,114.93	9,876.41	11,503.61	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

		2023	2024	2025	2026	2027	Init Req vs	Init Req vs
		Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
							Change \$	Change %
Dept/Div: 40-06 TRUSTS / GREATER HERMON COMM ATHLETIC								
TRUSTS								
	TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	GREATER HERMON	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	COMM ATHLETIC							

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 40-07 TRUSTS / CEMETERY-PERPETUAL CARE							
TRUSTS							
65-07 CEMETERY - PERPETUAL CARE	9,836.80	5,691.00	0.00	0.00	0.00	0.00	.00%
TRUSTS	9,836.80	5,691.00	0.00	0.00	0.00	0.00	.00%
CEMETERY- PERPETUAL CARE	9,836.80	5,691.00	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

		2023	2024	2025	2026	2027	Init Req vs	Init Req vs
		Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
							Change \$	Change %
Dept/Div: 40-09 TRUSTS / CIVIL WAR MONUMENT								
TRUSTS								
	TRUSTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	CIVIL WAR MONUMENT	0.00	0.00	0.00	0.00	0.00	0.00	.00%
	TRUSTS	20,163.99	15,567.41	11,503.61	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 50-01 OVERLAY - ABATEMENTS / ABATEMENTS							
OVERLAY - ABATEMENTS							
75-01 ABATEMENTS	9,195.39	31,709.37	39,485.91	0.00	0.00	0.00	.00%
OVERLAY - ABATEMENTS	9,195.39	31,709.37	39,485.91	0.00	0.00	0.00	.00%
ABATEMENTS	9,195.39	31,709.37	39,485.91	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Expense

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept/Div: 50-02 OVERLAY - ABATEMENTS / OVERLAY							
OVERLAY - ABATEMENTS							
OVERLAY - ABATEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	.00%
OVERLAY	0.00	0.00	0.00	0.00	0.00	0.00	.00%
OVERLAY - ABATEMENTS	9,195.39	31,709.37	39,485.91	0.00	0.00	0.00	.00%
Expense Totals:	14,803,683.37	18,408,823.30	15,958,131.64	18,130,754.00	21,710,065.00	3,579,311.00	19.74%

FY27 Council Workshop Feb 2026 - History and Initial

	Revenue					Init Req vs	Init Req vs
	2023	2024	2025	2026	2027	Curr Bud	Curr Bud
	Actual	Actual	Actual	Budget	Initial	Change \$	Change %
Dept: 10 GENERAL GOVERNMENT							
100 TOWN CLERK AGENT FEES	46,540.60	48,677.30	50,515.85	40,000.00	45,000.00	5,000.00	12.50%
110 VEHICLE EXCISE	2,836,207.52	3,124,267.60	3,433,471.14	3,175,000.00	3,200,000.00	25,000.00	.79%
111 STATE TRUCK EXCISE	31,350.93	23,134.58	16,394.35	20,000.00	16,000.00	-4,000.00	-20.00%
112 BOAT EXCISE	7,183.65	8,356.60	13,014.56	7,000.00	10,000.00	3,000.00	42.86%
115 DOG FEES	1,430.00	1,412.00	1,648.00	1,500.00	1,400.00	-100.00	-6.67%
120 BUILDING PERMITS	14,788.40	32,232.89	21,546.58	15,000.00	20,000.00	5,000.00	33.33%
121 LOCAL PLUMBING FEES	14,475.00	19,513.97	11,580.05	13,000.00	10,000.00	-3,000.00	-23.08%
125 PLANNING & ZONING APPLICATIONS	10,244.03	9,207.87	13,495.26	5,000.00	7,000.00	2,000.00	40.00%
130 HERMON CONNECTION	1,425.00	1,900.00	3,850.00	1,000.00	3,000.00	2,000.00	200.00%
135 CEMETERY FEES	5,175.00	9,400.00	8,350.00	4,500.00	6,000.00	1,500.00	33.33%
145 MISCELLANEOUS REVENUES	24,095.83	38,011.37	13,659.99	25,000.00	20,000.00	-5,000.00	-20.00%
146 PAYMENT IN LIEU OF TAXES	11,000.00	11,000.00	11,000.00	10,000.00	10,000.00	0.00	.00%
148 CABLE FRANCHISE	8,299.62	15,875.08	27,210.03	15,000.00	15,000.00	0.00	.00%
160 SEWER ASSESSMENTS	4,795.70	5,088.85	1,409.22	2,000.00	4,000.00	2,000.00	100.00%
167 TIF REVENUES	0.00	0.00	0.00	750,000.00	750,000.00	0.00	.00%
170 INTEREST ON INVESTMENTS	96,886.37	261,099.53	215,904.31	150,000.00	150,000.00	0.00	.00%
175 UTILIZATION OF UNRESERVED FB	0.00	0.00	0.00	925,000.00	100,000.00	-825,000.00	-89.19%
200 STATE REVENUE SHARING	643,729.73	680,444.43	769,490.68	700,000.00	775,000.00	75,000.00	10.71%
240 HOMESTEAD	277,679.00	436,230.07	283,756.91	0.00	0.00	0.00	.00%
246 BETE REIMBURSEMENT	361,785.00	407,324.00	355,454.00	0.00	0.00	0.00	.00%
250 SNOWMOBILE REGISTRATION REIMB	3,435.78	3,058.44	2,502.36	3,000.00	2,000.00	-1,000.00	-33.33%
300 URIP FUNDS	67,172.00	77,464.00	78,456.00	75,000.00	85,000.00	10,000.00	13.33%
500 REAL ESTATE TAXES	7,520,827.52	8,804,006.72	9,403,772.92	0.00	0.00	0.00	.00%
510 PERSONAL PROPERTY TAXES	192,274.43	165,762.53	156,289.65	0.00	0.00	0.00	.00%
550 INTEREST ON TAXES	26,482.19	17,212.43	29,617.36	15,000.00	15,000.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 10 GENERAL GOVERNMENT CONT'D							
GENERAL GOVERNMENT	12,207,283.30	14,200,680.26	14,922,389.22	5,952,000.00	5,244,400.00	-707,600.00	-11.89%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 11 ECONOMIC DEVELOPMENT							
113 COMPENSATION FEE UTILIZATION	0.00	157,050.00	0.00	0.00	0.00	0.00	.00%
ECONOMIC DEVELOPMENT	0.00	157,050.00	0.00	0.00	0.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 12 PUBLIC SAFETY							
182 POLICE DEPT REVENUES	0.00	50.00	0.00	0.00	0.00	0.00	.00%
183 ANIMAL IMPOUND FEES	0.00	50.00	0.00	0.00	0.00	0.00	.00%
185 FIRE DEPT REVENUES	102.79	265.64	18,002.65	60,000.00	100,000.00	40,000.00	66.67%
186 UTILITIES/INSURANCE REVENUE	0.00	0.00	0.00	0.00	50,000.00	50,000.00	100.00%
PUBLIC SAFETY	102.79	365.64	18,002.65	60,000.00	150,000.00	90,000.00	150.00%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 13 PUBLIC WORKS							
183 PUBLIC WORKS REVENUES	1,974.33	758.76	60,560.59	0.00	30,000.00	30,000.00	100.00%
Vehicle Sales FY27							
PUBLIC WORKS	1,974.33	758.76	60,560.59	0.00	30,000.00	30,000.00	100.00%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 14 SOLID WASTE/RECYCLING							
140 TRANSFER STATION FEES	15,436.00	17,189.50	16,723.35	10,000.00	10,000.00	0.00	.00%
150 PERC REIMBURSEMENTS	1,326.34	0.00	0.00	0.00	0.00	0.00	.00%
SOLID WASTE/RECYCLING	16,762.34	17,189.50	16,723.35	10,000.00	10,000.00	0.00	.00%

FY27 Council Workshop Feb 2026 - History and Initial

Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 15 RECREATION & SOCIAL SERVICES							
100 REC REVENUES	2.06	0.00	0.00	0.00	0.00	0.00	.00%
RECREATION & SOCIAL SERVICES	2.06	0.00	0.00	0.00	0.00	0.00	.00%

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Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 16 DEBT SERVICE							
001 TRACK CONSTRUCTION LOAN	3,900,000.00	0.00	0.00	0.00	0.00	0.00	.00%
DEBT SERVICE	3,900,000.00	0.00	0.00	0.00	0.00	0.00	.00%

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Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 25 GENERAL ASSISTANCE							
210 GA REIMBURSEMENTS	2,953.22	1,139.62	549.57	1,000.00	0.00	-1,000.00	-100.00%
GENERAL ASSISTANCE	2,953.22	1,139.62	549.57	1,000.00	0.00	-1,000.00	-100.00%

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	Revenue					Init Req vs	Init Req vs
	2023	2024	2025	2026	2027	Curr Bud	Curr Bud
	Actual	Actual	Actual	Budget	Initial	Change \$	Change %
Dept: 30 RESERVES							
002 ADMINISTRATION	578.42	1,076.50	3,880.32	0.00	0.00	0.00	.00%
003 LEGAL LIABILITY	277.92	757.49	0.00	0.00	0.00	0.00	.00%
004 CEMETERY - PERP CARE	788.07	2,149.37	0.00	0.00	0.00	0.00	.00%
005 PUBLIC SAF. & FIRE DEPT.	8,597.15	201,668.64	6,161.97	0.00	168,880.00	168,880.00	100.00%
006 PUBLIC WORKS & ROAD	0.00	225,000.00	4,509.55	0.00	219,500.00	219,500.00	100.00%
007 SCHOOL REPAIRS	8,622.78	19,362.40	17,405.74	0.00	0.00	0.00	.00%
008 PUBLIC WORKS FACILITIES	1,779.23	57,283.19	0.00	0.00	0.00	0.00	.00%
009 PARKS AND RECREATION	2,664.80	16,652.65	8,398.98	0.00	0.00	0.00	.00%
010 SPEC. ED. OUT OF DIST. PLC	651.62	1,776.07	1,594.78	0.00	0.00	0.00	.00%
011 PUBLIC FACILITY	84.54	51,041.61	5,845.27	0.00	93,000.00	93,000.00	100.00%
012 SEWER MAINTENANCE	9,174.65	40,095.57	39,832.18	0.00	0.00	0.00	.00%
013 PUBLIC LAND ACQUISITION	183.83	466.57	0.00	0.00	0.00	0.00	.00%
014 PLANNING & ORDINANCE	576.50	1,471.74	0.00	0.00	0.00	0.00	.00%
017 FIRE STATION	1,010.58	12,406.96	0.00	0.00	0.00	0.00	.00%
019 TECHNOLOGY	592.93	41,879.24	0.00	0.00	0.00	0.00	.00%
027 SCHOOL FUEL RESERVE	3,437.69	9,369.85	8,425.67	0.00	0.00	0.00	.00%
028 JACKSON BEACH RESERVE	907.80	2,474.33	0.00	0.00	0.00	0.00	.00%
029 TRANSFER STATION RESERVE	80.73	91.70	0.00	0.00	0.00	0.00	.00%
030 ELEMENTARY SCHOOL RESERVE	3,276.06	397.21	359.89	0.00	0.00	0.00	.00%
031 RURAL FIRE POND RESERVE	14,029.18	9,643.77	0.00	0.00	0.00	0.00	.00%
033 SCHOOL BUS PURCHASE	1,354.57	3,692.04	3,320.86	0.00	0.00	0.00	.00%
034 SICK LEAVE RESERVE	366.14	997.97	0.00	0.00	0.00	0.00	.00%
035 SOLID WASTE RESERVE	8,749.08	23,846.78	0.00	0.00	0.00	0.00	.00%
036 SCHOOL FOOD SERVICE	465.10	1,267.66	1,142.71	0.00	0.00	0.00	.00%
037 SCHOOL ENROLLMENT	1,550.30	4,225.58	3,801.39	0.00	0.00	0.00	.00%
STABILIZATIO							
RESERVES	69,799.67	729,094.89	104,679.31	0.00	481,380.00	481,380.00	100.00%

FY27 Council Workshop Feb 2026 - History and Initial

	Revenue						
	2023	2024	2025	2026	2027	Init Req vs	Init Req vs
	Actual	Actual	Actual	Budget	Initial	Curr Bud	Curr Bud
						Change \$	Change %
Dept: 35 RECREATION ENTERPRISE							
102 BEFORE & AFTER	248,596.46	245,114.94	256,808.44	366,973.00	260,000.00	-106,973.00	-29.15%
103 SUMMER PROGRAM	111,520.54	102,265.27	87,555.38	119,000.00	90,000.00	-29,000.00	-24.37%
105 SOCCER REVENUES	17,067.00	21,765.80	15,734.44	19,000.00	20,000.00	1,000.00	5.26%
107 SPECIAL EVENTS	0.00	100.00	0.00	0.00	0.00	0.00	.00%
108 FATHER/DAUGHTER DANCE	5,860.00	7,062.25	6,908.10	7,500.00	6,500.00	-1,000.00	-13.33%
109 SUMMER SIZZLER	0.00	8,196.25	14,724.11	11,000.00	12,000.00	1,000.00	9.09%
110 MISCELLANEOUS REVENUES	12,333.00	1,620.00	2,858.00	0.00	0.00	0.00	.00%
111 BASKETBALL PROGRAM	22,466.10	22,975.00	20,130.30	21,000.00	21,000.00	0.00	.00%
112 FOOTBALL REVENUES	18,105.00	45,219.00	30,739.00	39,000.00	25,000.00	-14,000.00	-35.90%
113 WRESTLING PROGRAM	0.00	0.00	100.00	0.00	0.00	0.00	.00%
114 PARENTS NIGHT OUT	3,143.70	2,958.00	5,217.10	3,500.00	1,000.00	-2,500.00	-71.43%
115 SPRINGTIME CELEBRATION	2,219.00	2,488.00	2,961.00	1,500.00	1,500.00	0.00	.00%
116 CAR SHOW	0.00	15.00	0.00	0.00	0.00	0.00	.00%
118 MRPA TICKETS	0.00	2,772.00	-745.00	0.00	0.00	0.00	.00%
120 TRACK & FIELD	2,280.50	7,569.00	13,281.50	11,000.00	4,000.00	-7,000.00	-63.64%
121 MIDDLE SCHOOL B & A	2,895.00	929.00	17,797.00	33,000.00	0.00	-33,000.00	-100.00%
122 SENIOR PROGRAMMING	0.00	0.00	20.00	0.00	0.00	0.00	.00%
123 ADULT ED PROGRAMMING	2,836.00	1,521.00	3,059.00	2,000.00	2,500.00	500.00	25.00%
130 YARD SALE	30.00	45.00	100.00	0.00	0.00	0.00	.00%
132 TRAVEL B BALL	0.00	0.00	15,853.27	15,000.00	25,000.00	10,000.00	66.67%
133 FIELD HOCKEY	0.00	0.00	1,770.00	2,700.00	2,000.00	-700.00	-25.93%
140 REC DONATIONS	0.00	0.00	1,000.00	0.00	0.00	0.00	.00%
143 MIDDLE SCHOOL PROGRAMMING	935.00	0.00	0.00	0.00	0.00	0.00	.00%
144 YOUTH SUMMER DAY TRIPS	7,780.00	6,605.00	1,146.25	8,700.00	5,000.00	-3,700.00	-42.53%
146 CHEERING	0.00	0.00	5,347.00	5,900.00	5,000.00	-900.00	-15.25%
147 HMS SUMMER	24,094.25	31,485.50	41,089.50	33,000.00	40,000.00	7,000.00	21.21%

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Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 35 RECREATION ENTERPRISE CONT'D							
RECREATION ENTERPRISE	482,161.55	510,706.01	543,454.39	699,773.00	520,500.00	-179,273.00	-25.62%

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Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 37 GRANTS							
100 FIRE DEPT GRANT	0.00	0.00	71,479.00	0.00	0.00	0.00	.00%
105 MAINE FOREST SERVICE	2,484.93	0.00	0.00	0.00	0.00	0.00	.00%
116 SNOWMOBILE TRAIL GRANT	0.00	9,100.00	0.00	0.00	0.00	0.00	.00%
129 COVID-19	0.00	49,500.00	0.00	0.00	0.00	0.00	.00%
132 CHILDCARE STABILIZATION	2,816.27	0.00	0.00	0.00	0.00	0.00	.00%
133 BRICK SALES	100.00	0.00	0.00	0.00	0.00	0.00	.00%
134 TRACK DONATIONS	200,000.00	250,000.00	15,000.00	0.00	0.00	0.00	.00%
GRANTS	205,401.20	308,600.00	86,479.00	0.00	0.00	0.00	.00%

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Revenue

	2023 Actual	2024 Actual	2025 Actual	2026 Budget	2027 Initial	Init Req vs Curr Bud Change \$	Init Req vs Curr Bud Change %
Dept: 40 TRUSTS							
100 WILFRED PIKE TRUST	118.47	336.06	304.39	0.00	0.00	0.00	.00%
101 HERMON HISTORICAL SOCIETY	5.86	209.10	189.39	0.00	0.00	0.00	.00%
102 HERMON VETERANS MEMORIAL	16.91	5,208.34	0.00	0.00	0.00	0.00	.00%
103 WILMA NOWELL TRUST	17.89	50.76	45.96	0.00	0.00	0.00	.00%
104 BOSTON POST CANE	11.26	32.09	28.85	0.00	0.00	0.00	.00%
105 MEDICAL REIMBURSEMENTS	11,944.37	13,057.08	15,594.60	0.00	0.00	0.00	.00%
106 GREATER HERMON COMM ATHLETIC	141.97	402.69	364.73	0.00	0.00	0.00	.00%
107 HERM04-CEMETERY	5,600.00	11,200.00	3,650.00	0.00	0.00	0.00	.00%
108 VETERANS MEMORIAL PARK	50.00	0.00	100.00	0.00	0.00	0.00	.00%
TRUSTS	17,906.73	30,496.12	20,277.92	0.00	0.00	0.00	.00%
Revenue Totals:	16,904,347.19	15,956,080.80	15,773,116.00	6,722,773.00	6,436,280.00	-286,493.00	-4.26%